#### FORMAT 1

Submit original with signatures + 1 copy + electronic copy to Faculty Senate (Box 7500).

See <a href="http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/">http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/</a> for a complete description of the rules governing curriculum & course changes.

TRIAL COURSE OR NEW COURSE PROPOSAL										
UBMITTED BY:										
Department	JUSTICE		College/School		CLA					
Prepared by	J. Robert Du	ke		Phon	9		907 47	4 6501		
Email	KA.EDU		Facul	ty Contac	et	Rob Duke				
Contact										
1. ACTION DE	SIRED (CHECK ONI	E):	Trial Course		New Course		XX			
2. COURSE ID	Dept	J	UST	Course	: #	403	No. of	Credits	3	
	/lower division aber of credits:	contact	Junior or Senior class standing or permission of Instructor. 45 contact hours in the classroom. Requiring high level of interaction and learning.							
3. PROPOSED	COURSE TITLE:		LAW AND SCIENCE OF ARBITRATION							
4. To be CROSS YES/NO	NO	If	yes, Dep	t:		Cours	se #			
(Requires appro	oval of both departmen	ts and deans in	volved. Add	lines at en	d of form fo	r such sig	gnatures.)			
5. To be STACK YES/NO	ED?	NO	If	yes, Dep			Course	e #		
6. FREQUENCY OF OFFERING:  Spring Semester Yearly  Fall, Spring, Summer (Every, or Even-numbered Years, or Odd-numbered Years) — or As  Demand Warrants										
	tMAT: ars may not be compresullege or school's curric									
core review commi	ttee.  PMAT:	1	2		3	4	5	XX		ks to full
OTHER FORM	MAT (specify)								semesi	
Mode of delivery (specify lecture, field trips, labs, etc)  Lecture/Group Discussion,/Role Play/ Structured Exercises							S			
9. CONTACT H	OURS PER WEEL	<b>K</b> :		CTURE irs/weeks		LA hou	B rs /week			CTICUM s /week
Note: # of credits are based on contact hours. 800 minutes of lecture=1 credit. 2400 minutes of lab in a science course=1 credit. 1600 minutes in non-science lab=1 credit. 2400-4800 minutes of practicum=1 credit. 2400-8000 minutes of internship=1 credit. This must match with the syllabus See <a href="http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/guidelines-for-computing-/">http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/guidelines-for-computing-/</a> for more information on number of credits.										
OTHER HOURS	S (specify type)									
. COMPLETE C. stacking (50	ATALOG DESCRI words or less if po	ssible):	° .	., numbe	r, title, cro	edits, cr	edit distri	ibution, c	cross-list	tings and/or
JUST F403 Law and Science of Arbitration 3 Credits Offered Spring										
This course covers the law, social science, policy, and practices relating to arbitration as it is utilized in both the private and public sector. Students will learn the history of arbitration, its applications, its rules of evidence, administering institutions and their rules, arbitral remedies										
applications	s, its rules of ev	ziaence, a	uministe	rıng ıns	titution	s and	tneir ru	ies, arb	itral re	meaies

	and awards, grounds for jumediation, fact-finding, an 211/213, or permission of	d early neu	ıtral evaluati	•	-		_		
11. (	COURSE CLASSIFICATIONS: Unclassification appropriately; other			onsult with CLA	Curriculum C	ouncil to ap	ply S or H		
	H = Humanities	Iwise leave ii	eius biank.	S = Social S	Sciences x				
	Will this course be used to fulfill a requirement for the baccalaureate core? If YES, attach form.  YES: NO: x								
	IF YES, check which core requ  O = Oral Intensive, Format 6			ulfill: ensive, <b>Format 7</b>	N	atural Science	, Format 8		
12.	COURSE REPEATABILITY:								
	Is this course repeatable for cred	it?	YES		NO x				
Justification: Indicate why the course can be repeated (for example, the course follows a different theme each time).									
	How many times may the cours	e be repeated	for credit?				TIMES		
	If the course can be repeated for earned for this course?	r credit, what	is the maximun	number of cred	it hours that m	ay be	CREDI	TS	
	If the course can be repeated w may be earned for this course?	ith <u>variable</u> cr	redit, what is the	maximum num	ber of credit ho	ours that	CREDIT	ГS	
13. C	ERADING SYSTEM: Specify on Course Change.  LETTER: X PA	ly one. Note: SS/FAIL:	: Later changinş	g the grading sy.	stem for a cou	rse constitu	tes a Major		
	TRICTIONS ON ENROLLMENT		ad ENCL 21	1/212		· : a4 a4 a			
14. PREREQUISITES  JUST F302, and ENGL 211/213, or permission of instructor.  These will be required before the student is allowed to enroll in the course.									
15.	15. SPECIAL RESTRICTIONS, CONDITIONS None								
16.	16. PROPOSED COURSE FEES \$ N/A								
	Has a memo been submitted through your dean to the Provost for fee approval?  Yes/No  No								
17 1	PREVIOUS HISTORY								
1/. I	Has the course been offered as sp Yes/No	pecial topics	or trial course p	reviously?		Yes			
	If yes, give semester, year, cours	e #, etc.:	Spring 2012	2, Spring 2013					

#### 18. ESTIMATED IMPACT

#### WHAT IMPACT, IF ANY, WILL THIS HAVE ON BUDGET, FACILITIES/SPACE, FACULTY, ETC.

The course will be instructed as part of Dr. Jarrett's normal workload and will not have any budget ramifications. Because the course will be offered as part of the Justice Department's normal instructional load it will not require more facilities/space than ordinarily required for the delivery of the Justice curriculum.

#### 19. LIBRARY COLLECTIONS

Have you contacted the library collection development officer (kljensen@alaska.edu, 474-6695) with regard to the adequacy of library/media collections, equipment, and services available for the proposed course? If so, give date of contact and resolution. If not, explain why not.

	 J		and with their
No	Yes	X	Both relevant paper and electronic journals are available.

#### 20. IMPACTS ON PROGRAMS/DEPTS

What programs/departments will be affected by this proposed action? Include information on the Programs/Departments contacted (e.g., email, memo)

The course will be part of the suite of courses created for the new Justice minor in Dispute Resolution. This course is one of several that expands choices for Justice majors and other students interested in Alternative Dispute Resolution practices. The impact on the Justice Department itself will be positive in that more students will be attracted to the Justice Major because of the availability of ADR coursework which is in increasing use in a variety of criminal and civil contexts. We foresee no negative impacts on other courses, programs or departments.

#### 21. POSITIVE AND NEGATIVE IMPACTS

Please specify **positive and negative** impacts on other courses, programs and departments resulting from the proposed action.

The Justice Department does not perceive this course as negatively impacting any departments or programs. The course is part of curriculum changes being proposed for the Bachelor of Arts in Justice, and a proposed minor in Dispute Resolution Systems. The course and the proposed minor are likely to be beneficial for Social Work, Psychology and Sociology majors.

The course, proposed minor and curriculum changes to the Justice major reflect the Department's effort to create a dispute resolution emphasis in its undergraduate program. Dispute Resolution and Restorative justice has been adopted as the operational paradigm for Alaska's Division of Juvenile Justice, and consequently, the Department believes it is important to adopt a restorative justice emphasis in its undergraduate program.

#### JUSTIFICATION FOR ACTION REQUESTED

The purpose of the department and campus-wide curriculum committees is to scrutinize course change and new course applications to make sure that the quality of UAF education is not lowered as a result of the proposed change. Please address this in your response. This section needs to be self-explanatory. Use as much space as needed to fully justify the proposed course.

The course represents one of the elective choices in the proposed new Minor in Dispute Resolution. The course will focus on the theory and practice of arbitration. The Justice Department is evolving to develop curriculum in Dispute Resolution in order to better prepare future Justice students for the workplace.

APPROVALS: Add additional signature lines as needed. Date Signature, Chair, Program/Department of: JUS TICE Date Signature, Chair, College/School Curriculum Council for: Date Signature, Dean, College/School of: CLA Date Signature of Provost (if applicable) Offerings above the level of approved programs must be approved in advance by the Provost. ALL SIGNATURES MUST BE OBTAINED PRIOR TO SUBMISSION TO THE GOVERNANCE OFFICE Date Signature, Chair Faculty Senate Review Committee: Curriculum Review GAAC Core Review SADAC ADDITIONAL SIGNATURES: (As needed for cross-listing and/or stacking) Date Signature, Chair, Program/Department of: Date Signature, Chair, College/School Curriculum Council for: Date Signature, Dean, College/School of:

#### ATTACH COMPLETE SYLLABUS (as part of this application). Note: The guidelines are online:

http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/uaf-syllabus-requirements/

The Faculty Senate curriculum committees will review the syllabus to ensure that each of the items listed below are included. If items are missing or unclear, the proposed course (or changes to it) may be <u>denied</u>.

### SYLLABUS CHECKLIST FOR ALL UAF COURSES

accommodation to students with disabilities.

During the first week of class, instructors will distribute a course syllabus. Although modifications may be made throughout the semester, this document will contain the following information (as applicable to the discipline):

1. Course information:

Title, \_\_number, \_\_credits, \_\_brerequisites, \_\_location, \_\_meeting time

	Title,number,credits,prerequisites,location,meeting time (make sure that contact hours are in line with credits).
2	Instructor (and if applicable, Teaching Assistant) information:
4.	Name, Office location, Office hours, Itelephone, Omail address.
3	Course readings/materials:
J.	Course textbook title, author, edition/publisher.
	Supplementary readings (indicate whether required or recommended) and
	any supplies required.
4.	Course description:
	Content of the course and how it fits into the broader curriculum;
	Expected proficiencies required to undertake the course, if applicable.
	☐Inclusion of catalog description is <i>strongly</i> recommended, and
	Description in syllabus must be consistent with catalog course description.
5.	Course Goals (general), and (see #6)
6.	Student Learning Outcomes (more specific)
7.	Instructional methods:
	Describe the teaching techniques (eg: lecture, case study, small group discussion, private instruction, studio instruction, value
	clarification, games, journal writing, use of Blackboard, audio/video conferencing, etc.).
8.	Course calendar:
	A schedule of class topics and assignments must be included. Be specific so that it is clear that the instructor has thought this
	through and will not be making it up on the fly (e.g. it is not adequate to say "lab". Instead, give each lab a title that describes it content). You may call the outline Tentative or Work in Progress to allow for modifications during the semester.
Λ	Course policies:
у.	Specify course rules, including your policies on attendance, tardiness, class participation, make-up exams, and
	plagiarism/academic integrity.
10	Evaluation:
	Specify how students will be evaluated, what factors will be included, their relative value, and how they will be
	tabulated into grades (on a curve, absolute scores, etc.) Publicize UAF regulations with regard to the grades of "C" and below
	as applicable to this course. (Not required in the syllabus, but may be a convenient way to publicize this.) Faculty Senate Meeting
	#171:
	http://www.uaf.edu/uafgov/faculty-senate/meetings/2010-2011-meetings/#171
11	. Support Services:
	Describe the student support services such as tutoring (local and/or regional) appropriate for the course.
12	2. Disabilities Services:
	The Office of Disability Services implements the Americans with Disabilities Act (ADA), and insures that UAF students have equal access to the campus and course materials.
	State that you will work with the Office of Disabilities Services (208 WHITAKER BLDG, 474-5655)to provide reasonable

6/30/2011

### **University of Alaska**

### **Justice Department**

#### JUST 403 - The Law and Science of Arbitration

Professor: Dr. Brian Jarrett

Day/Time: Tuesday and Thursday at 9:45 to 11:15 am

Place: 201 Gruening Building

Office: 501 Gruening Building

Office Hours Tuesdays and Thursdays at noon to 3 pm or by appointment

Phone: 907 474 6790

E-mail: bnjarrett@alaska.edu

### **Required Texts**

Dennis R. Nolan LABOR AND EMPLOYMENT ARBITRATION (Thomson/West: St. Paul, MN) 2007.

Thomas Carbonneau ARBITRATION (Thomson/West: St. Paul, MN) 2007.

Reading Supplement, as assigned.

#### **Course Description**

JUST F403 Law and Science of Arbitration 3 Credits Offered Spring

This course covers the law, social science, policy, and practices relating to arbitration as it is utilized in both the private and public sector. Students will learn the history of arbitration, its applications, its rules of evidence, administering institutions and their rules, arbitral remedies and awards, grounds for judicial review, and its hybrid-use with other processes including mediation, fact-finding, and early neutral evaluation. (Prerequisite JUST F302, and ENGL 211/213, or permission of instructor) (3 + 0).

### **Course Goals**

- 1. The course will introduce students to arbitration, its theoretical stances, doctrines, practices, and history.
- 2. Students will be given the opportunity to personally explore the various fields of arbitration, through hands-on practice with case scenarios.
- 3. Students will also learn to apply arbitration techniques to disputes in a host of sectors, including family, labor, employment, civil rights, and international disputes.
- 4. Students will leave the class with basic conflict resolution and arbitration skills. Final projects will give students the opportunity to apply their new understandings and skills to real life conflicts.
- 5. Students will apply theories in social psychology and sociology to arbitration.

### **Student Learning Outcomes**

- 1. Students will leave the course with basic arbitral skills and knowledge sufficient to run their own arbitration.
- 2. Students will leave the course with a basic grounding in arbitration theory and practice.
- 3. Students will leave the course with the ability to apply arbitration techniques to disputes in a host of sectors, including family, labor, employment, civil rights, and international disputes.
- 4. Students will leave the class with basic conflict-resolution skills applicable in arbitration.
- 5. Students will leave the course being able to recognize *rules of evidence* relevant to the arbitration process.
- 6. Students will leave the course with an appreciation of social psychological and sociological theories applicable to arbitration.

#### **Instructional Methods:**

This course is taught through a combination of lecture, discussion boards, Blogs/journals, group activities, reading assignments, and in-class (or electronic) presentations.

Class discussions, role-plays, lecture, multimedia presentations, and other experiential exercises will be used to reach course goal and objectives.

#### **Required Blackboard Applications**

This course will be supplemented by the Blackboard online learning platform. You will be asked to take quizzes, post journals and other work and receive announcements on the Blackboard course website. You will also be able to Blackboard mail the instructor and each other and check your scores on the site, as soon as they are posted. You can gain access to Blackboard through any one of the computer labs on campus or on your home computer.

#### **Course Calendar:**

Tentative Course Schedule and Topical Outline – SUBJECT TO ANNOUNCED CHANGES

All weekly assignments due on the Sunday Evening ending the unit at 11:59 p.m.—Dates will be added to

# **Unit 1 Introduction to Arbitration (January 18)**

Review Syllabus & Class Expectations

Introductions

**History of Arbitration** 

Arbitration, fact-finding, and early neutral evaluation

Med-Arb & Arb-Med

Journal 1 - Introductions

Reading Assignment: Chapter 1 Carbonneau; pp. 13-24 Goodman; Intro and Chapter 1 & 2 Nolan

## **Unit 2 Freedom to Contract (Jan 23-25)**

Freedom to Contract

Rise of Arbitration

Principles and Cases

Journal 2

Reading Assignment: Chapter 2 Carbonneau

## Unit 3 Science of Decision Making (Jan 30-Feb 1)

**Anchoring Bias** 

Judgement Bias

**Availability Bias** 

**Ego-centric Bias** 

Overconfidence Bias

Journal 3

Reading Assignment: Read Supplement

# **Unit 4 Arbitration Procedure (Feb 6-8)**

**Arbitrator Selection** 

**Arbitration Advocates** 

Preparation for Arbitration The Arbitration Hearing Post-Hearing Procedures Quiz 1 Reading Assignment: Chapter 1 Nolan; pp. 24-56 Goodman **Unit 5 Arbitration and Federalism (Feb 13-15)** Federal Arbitration Act **FAA Preemption** Uniform Arbitration Act Case Law Journal 4 Reading Assignment: Chapter 3, 4, and Appendices Carbonneau Unit 6 The "Common Law" of the Arbitration Process and **Evidentiary Issues (Feb 20-22)** Due Process and Individual Rights The Burden of Proof Some Problems of Evidence Journal 5 Reading Assignment: Chapter 7 Carbonneau; pp. 74-93 Goodman **Unit 7 Arbitral Remedies, Awards, and Contractual Interpretation (Feb 26-28) Opinions Awards** Remedies **Contractual Interpretation** Cases Quiz 2 Reading Assignment: Chapters 7 and 8 Nolan; pp. 94-108 Goodman

## Unit 8 Enforcement and Judicial Review of Arbitral Awards (Mar 5-7)

**Enforcement of Arbitral Awards** 

**Public Policy** 

Grounds for Review

Lack of Jurisdiction

Party Misconduct

Journal 6

Reading Assignment: Chapter 8 Carbonneau; Chapter 6 Nolan

- Spring Break – March 12 through 16

## **Unit 9 Labor Arbitration (Mar 19-21)**

Traditional Labor Arbitration and Variants

Legal Status of Labor Arbitration

Relationship between the NLRB, Arbitrators, and The Courts

Journal 7

Reading Assignment: Chap 7 Carbonneau; Chapters 2, 4, and 9 Nolan

### Unit 10 Workplace, Civil Rights, and Other Statutory Claims (Mar 26-28)

Gilmer

Wright

Title VII

Erisa

**Enforcing Individual Agreements** 

Unconsciounability

Journal 8

Reading Assignment: Chapters 10. 11, and 12 Nolan; Chapter 5 and 7 Carbonneau

## **Unit 11 Sports Arbitration (Apr 2-4)**

**Baseball Arbitration** 

**NFL** Arbitration

**NHL** Arbitration

**NBA** Arbitration

Court of Sports Arbitration

Cycling

Journal 9

Reading Assignment: Chapter 3 Nolan; Chapter 2 Nolan; Supplement

## **Unit 12 Family Arbitration and Arbitration in Specialized Courts (Apr 9-11)**

Tribal Court Arbitration

Controversy over Sharia Law Arbitration

Christian Arbitration

Talmudic Arbitration

Religious versus secular approaches

Quiz 3

Reading Assignment: Read Supplement

### Unit 13 Securities, Consumer, and Commercial Arbitration (Apr 16-18)

Securities Arbitration

**Consumer Arbitration** 

Commercial Arbitration

Journal 10

Reading Assignment: Chapter 6 Carbonneau

### **Unit 14 International Commercial Arbitration (Apr 23-25)**

The New York Convention

The Supreme Court on ICA

ICA in the World Community

Work on Final Paper

Reading Assignment: Chapter 9 and Conclusions Carbonneau

## 15. Review (April 30-May 2)

- Final Paper due April 30, 2012.
- Final Exam Take anytime in Blackboard May 3-9)

## **Course Policies:**

#### **Course Policies:**

### **Class Attendance and Participation**

This class brings theory to practice. Participation is absolutely necessary and a major requirement of the course. There are, of course, legitimate reasons for excused absences, in which case a formal note or documentation will be necessary. More than three unexcused absences will result in loss of entire participation grade. More than six unexcused absences will result in failure of the course. BE SURE TO BRING A NOTE FROM YOUR DOCTOR IF YOU NEED TO TAKE TIME OFF DUE TO THE FLU OR OTHER MEDICAL CONDITION.

You can gain participation points in the class through active participation and genuine interest. BE ADVISED THAT THIS IS A DEMANDING CLASS, IN TERMS OF PARTICIPATION REQUIREMENTS.

STUDENTS MUST GIVE PRESENTATIONS DURING CLASS TO GAIN PARTICIPATION POINTS. STUDENTS MUST ALSO RESPOND TO QUESTIONS POSED BY THE INSTRUCTOR DURING CLASS.

You will automatically lose participation points if you engage in any of the following prohibited behaviors:

- •Being late for Classes;
- Talking or texting on your cell phone in class;
- •Leaving class early. In order to be marked present, you must be in the lecture room for the entire class period.
- Talking while the instructor is lecturing or another student is presenting.

The professor will ask you to leave the class and/or drop the course if you disrupt the class or engage in any of the above behaviors.

Late work will not be accepted. Special permission must be given prior and must be based upon a dire emergency and will not be given for procrastination.

Plagiarism and academic dishonesty will not be tolerated, and is subject to disciplinary action per the Student Code of Conduct, Board of Regents policy 09.02.01 (noted on p. 51 2011-12 UAF Catalog).

# **Grading Criteria**

Grades will be assessed based on the following criteria:

### **Grading Requirements**

Informed, Meaningful, and 20%

**Active Participation** 

Journals 10%
Quizzes 30%
Final Paper 20%
Final Exam 20%

## **Grading Scale:**

The instructor will use the +/- grading system. Note the following.

97-100 = A+

93-96 = A

90-92 = A-

87-90 = B+

83-86 = B

80-82 = B-

77-80 = C+

73-76 = C

70-72 = C-

67-70 = D+

63-66 = D

60-62 = D-

59 or below = F

## **Class Attendance and Participation**

This class brings theory to practice. Participation is absolutely necessary and a major requirement of the course. There are, of course, legitimate reasons for excused absences, in which case a formal note or documentation will be necessary.

### Informed, Meaningful, and Active Participation

Each unit you will be asked to participate in discussion exercises, role-plays, and to give responses to questions based on the readings during class sessions. You will be asked to do any of the preceding both in the larger class setting and in small group structured exercises. You will be evaluated on how well you demonstrate your knowledge of the arbitral concepts, rules, policy, and practices.

#### Journals

You will be asked to write a paragraph or two about how you are doing in the course and where you are building strengths. You will also be asked to assess where you need to build skills.

33.33% each Excellent		Good	Satisfactory	Unacceptable	
Organization	90-100%	80-89%	60-79%	Less than 59%	
☐ Introduction and closing	Clear thesis and argument support in intro/closing	Clear topic conveyed in intro/closing	☐ Intro and closing present	☐ Disorganized intro/closing	
Communication					
Grammar/Word Choices	Uses excellent grammar and appropriate word choices.	Mostly uses correct Grammar/Word Choices	☐ Needs improvement	□ Needs major improvements. □ Errors distract from journal.	
Content					
<ul><li>□ Evidence of contemplation.</li><li>□ Length</li></ul>	☐ Clear objective analysis of progress☐ At least 3 full paragraphs	☐ Good analysis of progress☐ 1-2 full paragraphs☐	Less than objective analysis of progress l paragraph	<ul><li>□ No analysis of progress.</li><li>□ 1 short paragraph</li></ul>	

### **Quizzes**

You will be asked to take three multiple choice/true-false quizzes. They will be available in Blackboard.

#### **Final Examination**

You will be asked to take a final multiple choice/true-false exam which will also be available in Blackboard.

# **Final Paper**

The final project is a 10 page paper that will focus on a particular application of arbitration. The paper project is your opportunity to explore arbitration in an in-depth way. I want to encourage you to be creative and will give you a good deal of latitude to explore the application that most interests you. Feel free to approach me with your ideas about a topic. We will discuss final paper topics in class.

### Writing Criteria

Correct grammar

Concise and logical writing style

Intro – body – conclusion format

At least three credible references

Use any citation style eg. MLA, APA, ASA etc, but be sure to be consistent.

Students are encouraged to use the services of the following:

### **The Writing Center**

Gruening Building, Room 801

Phone: (907) 474-5314

http://www.alaska.edu/english/studentresources/writing/

#### **Regular Fall/Spring Semester Hours:**

10:00 a.m. - 4:00 p.m. Monday - Thursday

7:00 p.m. - 10:00 p.m. Monday - Thursday 10:00 a.m. - 1:00 p.m. Friday 1:00 p.m. - 6:00 p.m. Sunday

Summer hours limited, but the Rasmussen Library also provides some resources to assist with writing at: <a href="http://sled.alaska.edu/homework">http://sled.alaska.edu/homework</a>

# **The Speaking Center**

Gruening Building, Room 507 Phone: (907) 474-5470 fyspeak@gmail.com www.uaf.edu/comm/

## **Developing Writing Skills**

At the University Writing trained consultants are ready to help you at any stage of the writing process. It is often helpful for writers to share their work with an attentive reader, and consultations allow writers to test and refine their ideas before having to hand papers in or to release documents to the public. In addition to the important writing instruction that occurs in the classroom and during teachers' office hours, the center offers another site for learning about writing. All undergraduates are encouraged to make use of this important student service. For more information about the writing center's hours and policies, visit the writing center.

**Students with Disabilities** – Please note Disability Services provide a variety of services to assure equal access for all students. Interpreting services, educational assistants, note taking, and exam accommodations for students are the most frequently provided accommodations. The staff of Disability Services works with faculty and students in arranging appropriate services in the classroom. Questions should be directed to the Director of Disability Services at (907)-474-5655. <a href="http://www.uaf.edu/disability/">http://www.uaf.edu/disability/</a>