Submit original with signatures + 1 copy + electronic copy to UAF Governance.

See $\underline{\text{http://www.uaf.edu/uafgov/faculty/cd}}$ for a complete description of the rules governing curriculum & course changes.

TRIAL COURSE OR NEW COURSE PROPOSAL												
SUBMITTED BY:												
Department	Civil and En	viror	ronmental Eng. College/School						CEM			
Prepared by	Robert Perk	ins				Phone			474 7694			
Email Contact	raperkins@a	laska	ıska.edu			Faculty Contact			Robert Perkins			
1. ACTION D	ESIRED (CHECK ONE	'):	Trial Cours					New Course X				
2. COURSE I	DENTIFICATION	7:	Dept		CE		ırse #	F657C	No. o		1	
Justify upper/lower division status & contact minutes and content. They are roughly one-third of a regular three-credit graduate course.												
3. PROPOSED	COURSE TITLE	: :	Leading and Developing Cross-functional Teams									
4. To be CROSS LISTED? YES/NO (Requires approval of both			No partmen		f yes, Dept: deans i		ed. Ad	Course # Add lines at end of form for such				
5. To be ST	signatures.) 5. To be STACKED?				f yes,			Course #				
YES/NO					Dept.							
6. FREQUENCY	Y OF OFFERING	:		_	, Summe:		_	Even-nu As Demar			Odd-	
7. SEMESTER & YEAR OF FIRST OFFERING (if As demand warrants approved)							rrants					
8. COURSE FORMAT: NOTE: Course hours may not be compressed into fewer than three days per credit. Any course compressed into fewer than six weeks must be approved by the college or school's curriculum council. Furthermore, any core course compressed to less than six weeks must be approved by the core review committee. COURSE FORMAT: (check all that apply) 1 2 X 3 4 5 6 weeks to full semester									ter			
OTHER FORM (specify)	AT	Two 2 hour and 15 minute lectures per week for three weeks delivered face-to-face or via video conferencing.										
Mode of de (specify l field trip etc)	ecture,	Lectures										
9. CONTACT	HOURS PER WEE	EK:			TURE rs/wee	ks		AB ours /we	eek	PRACT:		ek
Note: # of credits are based on contact hours. 800 minutes of lecture=1 credit. 2400 minutes of lab in a science course=1 credit. 1600 minutes in non-science lab=1 credit. 2400-4800 minutes of practicum=1 credit. 2400-8000 minutes of internship=1 credit. This must match with the syllabus. See http://www.uaf.edu/uafgov/faculty/cd/credits.html for more information on number of credits.								es				
OTHER HOURS type)	(specify	N/A										

10. COMPLETE CATALOG DESCRIPTION including dept., number, title and credits (50 words or less, if possible):

CE F657C, Leading and Developing Cross-functional Teams, 1 credit

The project team can be composed of people within one functional department, such as construction, or it can consist of members from many different departments such as design, right-of-way, geotech and environmental. Sometimes teams include separate entities, such as utilities and railroads. Having crossfunctional team members meet timeline and quality expectations can be difficult. This course will compliment project management and help you establish buy-in, shared expectations, and team communication.

_									
11. COURSE CLASSIFICATIONS: (undergraduate courses only. Use approved criteria on Page 10 & 17 of the manual. If justification is needed, attach on separa sheet.) H = Humanities S = Social Sciences									
	Will this course be used to fulfill a requirement YES NO for the baccalaureate core?								
	IF YES, check which core requirements it could be used to fulfill: O = Oral Intensive, W = Writing Intensive, Format 6 Natural Science, Format 7								
12.	COURSE REPEATABILITY: Is this course repeatable for credit? YES NO NO								
	Justification: Indicate why the course can be repeated (for example, the course follows a different theme each time).								
	How many times may the course be repeated for credit?								
	If the course can be repeated with variable credit, what is the maximum number of credit hours that may be earned for this course? CREDITS								
13. GRADING SYSTEM: Specify only one. LETTER: X PASS/FAIL:									
RES'	TRICTIONS ON ENROLLMENT (if any)								
14.	Title								
	These will be required before the student is allowed to enroll in the course.								
	RECOMMENDED Admission to the Graduate Certificate in Construction Management program								
C	classes, etc. that student is strongly encouraged to complete prior to this course.								
15. SPECIAL RESTRICTIONS, CONDITIONS									
16	DRODOGED COURCE FEEC &								
Has a memo been submitted through your dean to the Provost & VCAS for fee approval? Yes/No									
100	approvar.								
17.	7. PREVIOUS HISTORY								
	Has the course been offered as special topics or trial course previously? Yes Yes								
	If yes, give semester, year, course #, etc.: January 2010, CE 693								
18.	ESTIMATED IMPACT WHAT IMPACT, IF ANY, WILL THIS HAVE ON BUDGET, FACILITIES/SPACE, FACULTY, ETC.								
	These courses were approved by the Board of Regents for special tuition and are expected to be self-supporting								

19. LIBRARY COLLECTIONS

Have you contacted the library collection development officer (kljensen@alaska.edu, 474-6695) with regard to the adequacy of library/media collections, equipment, and

services available for the proposed course? If so, give date of contact and resolution. If not, explain why not.									
	No	x	Yes		No librar	y involvem	ent		
20. IMPACTS ON PROGRAMS/DEPTS What programs/departments will be affected by this proposed action? Include information on the Programs/Departments contacted (e.g., email, memo) The Graduate Certificate in Construction Management and its courses was approved by the CEE faculty and the CEM dean. 21. POSITIVE AND NEGATIVE IMPACTS Please specify positive and negative impacts on other courses, programs and departments resulting from the proposed action. This course follows the New Degree Program Request which examined the growth in the CEE department. No additional positive or negative impacts from this course are likely.									
The purpose of the department and campus-wide curriculum committees is to scrutinize course change and new course applications to make sure that the quality of UAF education is not lowered as a result of the proposed change. Please address this in your response. This section needs to be self-explanatory. Use as much space as needed to fully justify the proposed course. This course is part of a UAF CEE outreach to package our graduate classes in a way that is convenient to students and their employers. This outreach was formalized in a New Degree Program Request for a Graduate Certificate in Construction Management which was approved by the UA Board of Regents in September 2009. The courses in this program grew out of a needs assessment by UAF CEE of Alaska engineering employers, including governments, consultants, and contractors, that indicated that courses of about one credit's intensity were best. The classes are being taught by UAF faculty, emeritus faculty, or appropriate adjuncts approved by the CEE faculty and Chair. All classes feature an assessment process: tests, reports, presentations, and/or graded homework.									
APPR	ROVALS	:						_	
								Date	
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								Date	
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								Date	
Si of		re, D	ean,	Colleg	ge/School			•	

Date

Signature of Provost (if applicable)

Offerings above the level of approved programs must be approved in advance by the Provost.

ALL SIGNATURES MUST BE OBTAINED PRIOR TO SUBMISSION	TO THE GOVERNANCE OFFICE							
	Date							
Signature, Chair, UAF Faculty Senate Curriculum Review Committee								
ADDITIONAL SIGNATURES: (As needed for cross-listing and/or stacking)								
	Date							
Signature, Chair, Program/Department of:								
	Date							
Signature, Chair, College/School Curriculum Council for:								
	Date							
Signature, Dean, College/School								

Meeting Time/Location:

Meets Tuesday and Thursday in the UAF Center for Distance Education conference room, corner of University and Davis Rd. 3PM to 5:15 PM.

Prerequisites:

None. Recommended: College degree in engineering or science or any college degree with construction experience

Instructor:

Keli Hite McGee, M.A. Professional Communication Office Location: Duckering 245 Office Hours: After class or as arranged (907) 456-6066 hites@mac.com

Course textbook:

There is no required textbook. There will be paper handouts and/or electronic references. Students will be required to download computer programs from web.

Course Description:

The project team can be composed of people within one functional department, such as construction, or it can consist of members from many different departments such as design, right-of-way, geotech and environmental. Sometimes teams include separate entities, such as utilities and railroads. Having crossfunctional team members meet timeline and quality expectations can be difficult. This course will compliment project management and help you establish buy-in, shared expectations, and team communication.

Course goals/student learning outcomes:

Participants will be able to increase the effectiveness of functional teams by identifying strategies to:

- 1. Build trust
- 2. Clarify team purpose
- 3. Develop goals & priorities
- 4. Match strengths with roles
- 5. Teach effective problem solving
- 6. Establish team communication norms
- 7. Contract for accountability

Instructional methods:

This course is taught in two (or three) locations by video conferencing.

Course calendar/outline:

Class 1,

Build trust

Clarify team purpose

Class 2,

Develop goals & priorities

<u>Class 3.</u>

Match strengths with roles

Class 4,

Teach effective problem solving

Class 5,

Establish team communication norms

Class 6,

Contract for accountability

Review

Questions and Evaluation

Course policies:

Attendance: Attendance at all classes is recommended. Timely submission of assignments is encouraged;

late work may be accepted, if prior arrangement is made.

Changes The instructor with reasonable notice may make changes to this syllabus and the above

outline.

Cheating Accepting or giving unauthorized help on graded work is cheating. A student caught

cheating will be given an "F" in the course. Discussing with other students "how to do" homework and project assignments is authorized. Copying or plagiarizing other students'

homework or assignments is not authorized

Plagiarism Plagiarism is stealing from the original author. Copying assignments and exams is stealing

from fellow students, as well as misrepresenting (lying) to the instructor.

Evaluation:

Grades will be awarded based on the instructor's subjective evaluation of the student's attainment of the course goals. Input to that evaluation will include: Class attendance and participation, 10%, quiz, 20%, assignments 30%, project 40%.

Support Services:

The instructor is available after class for consultations and by email at any time.

Disabilities Services:

The Office of Disability Services implements the Americans with Disabilities Act (ADA), and insures that UAF students have equal access to the campus and course materials. State that you will work with the Office of Disabilities Services (203 WHIT, 474-7043) to provide reasonable accommodation to students with disabilities."