

NRM 403, Environmental Decision Making
Course Syllabus, Fall Semester 2020
9:45-11:15 AM Tuesdays & Thursdays (3 Cr)
<https://alaska.zoom.us/j/99465516212>

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COVID-19 Statement: Students should keep up-to-date on the university's policies, practices, and mandates related to COVID-19 by regularly checking this website:

<https://sites.google.com/alaska.edu/coronavirus/uaf/uaf-students?authuser=0>. Further, students are expected to adhere to the university's policies, practices, and mandates and are subject to disciplinary actions if they do not comply.

Office Hours: To stem the spread of COVID-19, we are only available to meet virtually (Zoom, telephone, etc.). Please use our contact information to schedule time with either of us.

Course goal: To introduce students to the tools necessary to make good environmental and natural resource management decisions in the face of complexity, uncertainty, and competing values and to enhance students' critical thinking skills. By the end of this course, you should be able to:

- **Articulate and apply the foundations** (science, economics, ethics/values, and policy) upon which natural resource management decisions are made.
- **Develop and apply critical thinking skills** when evaluating information and be able to distinguish between fact, theory, and opinion.
- Independently **find reliable sources of information** to support positions in natural resource issues.
- **Deliver clear analysis and persuasive presentations**, both orally and in writing.
- **Discuss and use a variety of techniques** employed by resource managers in decision-making.
- **Gain perspective** ("big picture" sense) on perspectives ("points of view" sense).

Textbook: Conroy, MJ & JT Peterson. 2013. Decision making in natural resource management: A structured, adaptive approach. Wiley-Blackwell, Hoboken, NJ. 474 pp. Other required readings will be assigned and made available via Blackboard

Prerequisites: NRM 101 or permission of instructor.

NRM 403 is an upper division, capstone class. The emphasis is on discussion and active learning, **not** lecture and passive learning. Class participation is a substantial portion of your final grade, and depends on both your live presence in the Zoom class and the quality of your participation. More than two unexcused absences will reduce your class participation grade, even if you watch the recordings later. Participation quality depends on active participation in discussions, thoughtful comments, and good questions. Effort counts here. We will do all we can to provide the atmosphere necessary for fun and challenging discussions.

NRM 403 meets Oral- and Writing-intensive requirements, reflecting our emphasis on clarity of

communication. Although some new information will be presented, the emphasis will be on improving how you synthesize and work with information you already have, e.g., from previous courses.

Disabilities Services: The Office of Disability Services implements the Americans with Disabilities Act (ADA), and insures that UAF students have equal access to the campus and course materials. We will work with the Office of Disabilities Services (203 WHIT, 474-7043) to provide reasonable accommodation to students with disabilities.

UAF Disability Services for Distance Students: UAF has a Disability Services office that operates in conjunction with the College of Rural and Community Development campuses and eCampus. Disability Services, a part of UAF's Center for Health and Counseling, provides academic accommodations to enrolled students who are identified as being eligible for these services. If you believe you are eligible, please visit <http://www.uaf.edu/chc/disability.html> on the web or contact a student affairs staff person at your nearest local campus. You can also contact Disability Services on the Fairbanks Campus at (907) 474-7043, fydso@uaf.edu

Technology Policy: We will use Zoom to distance-deliver the course. Most classes will be recorded.

Blackboard: This course will make extensive use of Blackboard (<http://classes.alaska.edu>) for archiving class notes and reading materials, submitting assignments, coordinating activities with project group members, retrieving grades, and updating your course progress. Please check it regularly for announcements and updates. In addition, we occasionally will need to contact you between class periods via Blackboard e-mail. If you prefer to use a different e-mail address, you will need to set up e-mail forwarding.

Assignment submission: All assignments MUST be turned in using Blackboard's assignment submission tool. DO NOT use any other means of submission (e.g., e-mail). Assignments received by email will receive the response that the assignment must be handed in on blackboard. Late assignments will be penalized 10% of the assignment value per day, up to a maximum of 50%. We are reasonably proficient with various tools to detect plagiarism, which is a serious violation of the UAF honor code that merits a failing grade.

Issues: The instructors and invited guests will present current, controversial natural resource issues and cases that will highlight the foundations of decision-making in natural resources management. The issues are complex, with “good” answers, “bad” answers, but no “right” answers. We encourage you to present your perspective energetically and rationally while challenging (respectfully) those you disagree with (including ours). We welcome (and occasionally offer) “devil's advocate” arguments as a way to challenge assumptions and strengthen arguments. **Your grade does not depend on what conclusions you reach, but rather on how you reach those conclusions.**

Grading: Letter grades will be assigned based on the fraction of total points obtained in the class: 90-100 = A, etc. We will assign + or – modifiers for scores within 2 points of the letter grade cutoffs. All grades and feedback for assignments will be provided via the gradebook feature on Blackboard.

Student protections and services statement: Every qualified student is welcome in our classroom. As needed, we are happy to work with you, disability services, veterans' services, rural student services, etc to find reasonable accommodations. Students at this university are protected against sexual harassment and discrimination (Title IX), and minors have additional protections. As required, if we notice or are informed of certain types of misconduct, then we are required to report it to the appropriate authorities. For more information on your rights as a student and the resources available to you to resolve problems, please go to the following website: www.uaf.edu/handbook/

Date	Topic	Reading	Assignment due	Points	
				Written	Oral
25-Aug	Introduction, critical thinking, comm.	Final project (FP) preference			
27-Aug	Foundations, Pebble mine exercise	Ch. 1, BB folder readings	Plagiarism results, FP preference	5	
1-Sep	SDM & ARM, uncertainty	Ch. 2			
3-Sep	Defining problems, setting objectives				
8-Sep	FP Problem definitions, objectives				
10-Sep	Economics, Utility Functions	Ch. 3			
15-Sep	Stakeholders	Ch. 4	Topic descriptions	50	
17-Sep	Pete Fix, Attitudes, behavior				
22-Sep	Case Study 1, Dr. Fresco, stakeholder engagement	TBD			
24-Sep	Case study 1 discussion		CS 1 critiques	10	
29-Sep	Student presentations: SH group positions		FP SH group pos.	30	30
1-Oct	Chanda Meek, policy example	Fish papers			
6-Oct	Student presentations: fish		Fisheries critiques		30
8-Oct	Student presentations: fish				
13-Oct	Case study 2: Dr. James Magdanz. Subsistence	Property Rights Regimes ANILCA Rural Preference			
15-Oct	Case study 2 discussion	Energy papers	CS 2 critiques	10	
20-Oct	Statistics & decision making	Ch. 5	FP outline	30	
22-Oct	Decision tools	Ch. 6			
27-Oct	ID & reduce uncertainty	Ch. 7			
29-Oct	Case studies	Ch. 9			
3-Nov	Student presentations: energy				
5-Nov	Student presentations: energy		Energy critiques		30
10-Nov	Case study 3	TBD	FP rough draft	50	
12-Nov	Case study 3 discussion		CS 3 critiques FP rough ppt	10 25	
17-Nov	FP: Group Meetings				
19-Nov	Student presentations: FP				100
24-Nov	Student presentations: FP				
26-Nov	THANKSGIVING: no class				
1-Dec	Student presentations: FP				
3-Dec	Student presentations: FP, course wrap up	Ch. 10	FP final version FP evaluation	100 10	
10-Dec	Final Exam period 10:15-12:15		Class Participation		100
			Course evaluation	10	
Subtotal				340	290
Total				630	