



## MEMORANDUM

May 19, 2023

To: Daniel M. White, Chancellor  
From: Tuition and Fee Committee  
Re: Fee Recommendations for fall 2023

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Per your request, this memo captures the Tuition and Fee Committee's recommendations about:

1. The Consolidated Fee structure for fall 2023, and whether any changes may be useful as part of simplifying communications to students or aligning with the differentiated tuition structure,
2. Whether any fees should be added or modified as part of the Consolidated Fee distribution, and
3. Whether the Consolidated Fee rate should be combined into one common rate or increased (due to inflation or other rising costs) for support of students and services.

The committee does not recommend changes to the fee structure for the purpose of simplifying communications to students or aligning with a differentiated tuition structure. Further, we do not recommend any unscheduled fee increases or that the Consolidated Fee be combined into a single common rate.

The Consolidated Fee is scheduled to increase by 5% in fall 2024, so the committee recommends waiting to reassess whether or not inflation will necessitate a more pronounced increase and/or whether the Consolidated Fee rate should be combined into a single common rate when providing recommendations for fall 2024. As no major changes to the Consolidated Fee are being recommended at this time, the addition of the tutoring request was not considered, however, the request may be included in the broader discussion for fall 2024.

The committee received the following requests for increases or new fee distributions:

- OIT: 8.8 percent or approximately \$541K increase
- Athletics: 4.9 percent increase or approximately \$304K increase
- Student Activities: 4.0 percent or approximately a \$250K increase
- Health & Counseling: 4.0 percent or approximately \$250K increase
- Student Success Center Tutoring: New distribution of 1.7 percent or approximately \$100K
- eCampus: 1.0 percent or approximately \$62K increase
- ASUAF: 0.8 percent or approximately \$47K increase

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*Naturally Inspiring.*

After much discussion about what the student fees *should* support, the committee believes that general funds may be a more appropriate funding source than student fees for certain items. For example, the majority of committee members believe that OIT and Athletic scholarships should *not be* funded by the consolidated fee but rather by university general funds.

Several scenarios were identified when determining whether or not to modify existing or add new fee distributions. Regarding whether or not some of the current distributions should retain a percentage of the Consolidated Fee, Scenario 5 (Table A below) received the majority of committee votes.

This scenario sees the removal of OIT from the Consolidated Fee, grants ASUAF the full 0.8% requested, and partially increases Health and Counseling by 3% (out of the 4% requested).

Table A. Scenario 5 (preferred by majority)

Fee Name	Current	Proposed	Proposed
	Distribution	Distribution	Distribution % Change
ASUAF	2.1%	2.9%	0.8%
ASUAF Student Media	2.9%	2.7%	-0.2%
Athletics	11.1%	11.1%	
eCampus Distance Delivery	21.3%	21.3%	
Health & Counseling	16.0%	19.0%	3.0%
Library	11.7%	11.7%	
Nanook Recreation	13.1%	13.1%	
Student Activity	9.8%	10.4%	0.6%
Summer Sessions	0.1%		-0.1%
Sustainability	2.6%	2.6%	
Technology - CTC	1.6%	1.6%	
Technology - General Studies	0.7%	0.7%	
Technology - OIT	4.1%		-4.1%
Transportation	2.9%	2.9%	
<b>Grand Total</b>		<b>100.0%</b>	<b>0.0%</b>

While there was not a unanimous recommendation, scenario 5 received 8 votes, scenario 1 received 3 votes, scenario 3 received 2 votes, and scenario 4 received 1 vote. Each scenario is listed below with a proposed distribution change.

The committee understands that this is merely an advisory body, and committee members expressed concerns over the apparent ease with which new fees and increases to fees may be requested and potentially approved through this committee-recommendation model, as opposed to the work involved in seeking external funding or appropriating general funds.

Therefore, the committee would like to recommend that future new fee requests or requests to increase an existing fee:

1. are vetted by Core Cabinet to ensure that the appropriate Vice Chancellor is supportive of the request prior to the submission coming to the Tuition and Fee Committee,
2. should include justification to include other revenue sources that support the function and,
3. include a clear explanation as to why the activity is appropriate to be funded by a student fee.

The committee will meet in the coming weeks to determine whether there is a better process for collecting and reviewing future requests. It is important to note that the committee's makeup includes individuals from departments that receive these fees and can choose to advocate for them, while representatives of fees in other areas are not part of the committee. This could be perceived as an imbalance in representation.

Finally, because the committee received several requests that were not supported, we recommend that Core Cabinet make the final determination. The committee is open to suggestions about who will be responsible for delivering decisions to the requestors (i.e. the committee, Core Cabinet, or others).

**Distribution Change Scenarios explored by the committee:**

Scenario 1	
Department	Distribution change
ASUAF Student Media	-0.20%
Summer Sessions	-0.10%
eCampus	-0.50%
ASUAF	0.8%

Scenario 2	
Department	Distribution change
ASUAF Student Media	-0.20%
eCampus	-0.20%
Summer Sessions	-0.10%
Library	-0.10%
Student Activity	-0.10%
Athletics	-0.10%
ASUAF	0.8%

<b>Scenario 3</b>	
<b>Department</b>	<b>Distribution change</b>
ASUAF Student Media	-0.20%
eCampus	-0.10%
Summer Sessions	-0.10%
Transportation	-0.10%
Nanook Recreation	-0.10%
Athletics	-0.10%
OIT	-0.10%
ASUAF	0.8%

<b>Scenario 4</b>	
<b>Department</b>	<b>Distribution change</b>
eCampus	-1.30%
ASUAF Student Media	-0.20%
Summer Sessions	-0.10%
Health & Counseling	0.80%
ASUAF	0.80%

<b>Scenario 5</b>	
<b>Department</b>	<b>Distribution change</b>
OIT	-4.10%
ASUAF Student Media	-0.20%
Summer Sessions	-0.10%
Health & Counseling	3.00%
ASUAF	0.80%