Budget and Related Matters Agreement Governor of the State of Alaska and

University of Alaska Board of Regents

The Governor and the University of Alaska's Board of Regents share an interest in the University's contributions to Alaska's prosperity and in supporting the University's goals for the state's economic development, workforce development, research, educational attainment, and cost effectiveness.

In support of that shared interest, the Governor and the Board of Regents agree to the following terms:

- 1. In the State budgeting process, the Governor will propose, support, and permit the following:
 - A. Operating Budget

FY 2020	\$302 million	(-25 million from FY 2019)
FY 2021	\$277 million	(-25 million from FY 2020)
FY 2022	\$257 million	(-20 million from FY 2021)

B. Capital Budget

FY 2020	\$5 million
FY 2021	Facility deferred maintenance TBD
FY 2022	Facility deferred maintenance TBD

2. With Respect to Land Grants to the University

Both parties will continue their efforts to remedy the University's land grant deficit.

3. In Recognition of the agreements and commitments above, the University of Alaska commits to the following:

The University will report to the Office of the Governor and the Alaska Legislature no later than December 4th of each of the three years of this agreement regarding progress the University has made toward its strategic goals and on the following priorities:

- a. Operating cost reductions.
- b. Administrative overhead reductions.
- c. Strengthening the role of community campuses.
- d. Growth in monetization of University assets.
- e. Enrollment and degree/certificate completion rates.
- f. Campus safety and regulatory compliance.
- g. Research income increases.
- h. Other non-state income increases, e.g., tuition and philanthropic gifts.

Budget and Related Matters Agreement Governor of the State of Alaska and

University of Alaska Board of Regents

- i. Development of UA lands.
- j. Technology investments to lower costs and increase access.
- k. Structural consolidation and consideration of single accreditation.
- 4. In recognition of the agreements and commitments above, the Governor commits to the following.

The Governor will:

- a. Support budgeted amounts agreed upon.
- b. Support expanded dual-enrollment of college-ready high school students.
- c. Support FAFSA completion of high school students.
- d. Continue support for the Alaska Performance Scholarship and Alaska Education Grant programs.
- e. Explore more appropriate structure for WWAMI appropriation.
- f. Be open to discussions surrounding inter-appropriation transfers (FY20) and pursue single-appropriation structure consistent with the Board of Regents' constitutional authority (FY21).
- g. Continue \$1.2 million each year of the agreement for facility debt reimbursement.
- h. Support land grant transfers.
- i. Support increased collaboration between state agencies and the University.
- j. Consider other budget items that support University transformation.

This Agreement expires by its own terms, effective three years from the date of signing, and may be extended by mutual agreement in writing.

For the Office of the Governor:

For the University of Alaska, Board of Regents:

Michael J. Dunleavy

Governor

S-13-1 9

John M. Davies Date

Chair

UNIVERSITY OF ALASKA

July 23, 2020

TO: Chancellors Carey (Interim), Sandeen and White

FROM: VP Rizk and CFO Dosch

COPY: President Pitney (Interim) and VP Layer

UA's budget challenges continue to be three-fold: reduction in state support every year since FY15; enrollment declines since FY12 leading to reduced tuition and fee revenue; and disruptions caused by the COVID-19 pandemic. These budget challenges require more frequent and detailed information for the UA Board of Regents (BOR).

As you are refining the FY22 budget plan, please consider the following guidelines (revised from BOR June 4, 2020):

- Plan for reduction of UGF at level of Compact Agreement (\$257M)
- Ensure fund balance $\ge 4\%$ of operating expense by 6/30/22
- Specify \$20M reduction plans by November BOR
- Realize all necessary base reductions by end of FY22
- Include negotiated compensation increases in FY22
- Include tuition proposals from the MAUs for AY22 and AY23
- Include plans for revenue enhancement
- Allocate resources to core mission/high ROI functions from non-core functions
- Commitment to institutional accreditation, accountability to students, and consultation with governance and collective bargaining groups
- Maintenance of viability levels for critical support and compliance functions

FY21 Budget and Financial Management

Chancellors and Statewide will review and update their FY21 budget reductions plans and add context to the periodic Financial Management Report produced by Statewide Finance. The Financial Management Reports will track progress toward meeting FY21 budget targets and align with regularly scheduled BOR meetings.

FY22 Budget Development

In preparing your allocation plan to meet the FY22 budget reduction, please consider how your plan will support the <u>Board of Regents Goals</u> and how faculty, staff, and student representatives will participate in the process.

FY22 Operating Budget requests should:

- Include specific reductions necessary to meet unrestricted general fund reductions;
- Consider any anticipated changes from other funding sources;
- Assume negotiated compensation increases
- Align with reduction targets and meeting fund balance requirement.

FY22 Capital Budget should:

- Consider deferred maintenance request proposals from MAUs
- Consider other urgent capital needs

Here is an overview of the timeline for preparation, review, and presentation of the FY21 & FY22 budget reduction plans, FY21 Financial Management Reports and FY22 Budget allocation plans.

September Board of Regents Meetings Preparation

- Updates to FY21 Budget Reduction Plans
- First FY21 Financial Management Report (period ending July 2020)
- First review of the FY22 Operating and Capital Budgets
- Draft FY22 budget reductions plans
- AY22/AY23 tuition preview

06/22/20	Executive Council review and discuss draft FY22 budget guidelines. CFO Dosch will work with VC's of Admin on a proposed FY21 Financial Management Report format
07/29/20	Distribute FY21 Financial Management Report template
08/17/20	Executive Council, review and discuss updated FY21 & FY22 budget reduction plans, draft FY22 Budget documents and draft FY21 Financial Management Report
08/24/20	Executive Council, review BOR version of FY21 & FY22 budget reduction plans, FY22 Budget documents, and FY21 Financial Management Report
08/27/20	Post FY22 Budget documents and FY21 Financial Management Report
09/03-04/20	Board of Regents Audit Committee meeting review FY21 Financial Management Report

November Board of Regents Meetings Preparation

• Approve FY22 Operating and Capital Budgets

Board of Regents meeting

- Second FY21 Financial Management Report (period ending September 2020)
- FY22 Budget Reductions Plans

09/10-11/20

- Approve AY22/AY23 tuition rate
- 10/12/20 Executive Council, review and discuss updated FY22 budget reduction plans, draft FY22 Budget documents and draft FY21 Financial Management Report
- 10/19/20 Executive Council, review BOR version of FY22 budget reduction plans, FY22 Budget documents, and FY21 Financial Management Report.

10/22/20	Post FY22 Budget documents and FY21 Financial Management Report
10/29-30/20	Board of Regents Audit Committee meeting review FY21 Financial Management Report
11/05-06/20	Board of Regents meeting

January/February Board of Regents Meetings

• Third FY21 Financial Management Report (period ending December 2020)

June Board of Regents Meetings

• Final FY21 Financial Management Report (period ending April 2020)

August 19, 2020

TO: Provost Prakash and Vice Chancellors Champagne, Peter, Queen and La Belle-Hamer

FROM: Daniel M. White, Chancellor

RE: FY22 Early Planning Assumptions & Budget Guidance

In FY22, UAF will be in the third and final year of the compact the Board of Regents signed with Governor Dunleavy. This agreement requires UAF to reduce our general fund (GF) budget by a total of \$34.7M between FY20-FY22. State GF reduction targets have been: \$12.5M, \$12.3M, and \$9.9M for FY20, FY21 and FY22, respectively. These cuts have been complicated or compounded by other factors impacting the UAF budget, such as the time needed to realize savings from cuts, increases in fixed costs, UA reallocation items, compensation increases, and the costs of the COVID-19 pandemic.

Even though the UA budget was not received from the state until mid-way through FY20, UAF was able to accomplish \$9.3M in base reductions. This left a remaining balance of \$6.7M moving into FY21 and FY22 yet to be addressed.

In FY21, UAF units have prepared budgets that fully address the in-year state reduction of \$12.3M. In addition, we have been able to commit debt refinancing savings of about \$2.9M and \$1.5M in central facilities maintenance reductions to the budget gap, reducing the \$6.7M FY20 balance to about \$2.3M for planning in FY22. Our FY22 reduction target, barring other changes, is therefore \$9.9M in state GF reductions added to the \$2.3M prior year gap, or \$12.2M for FY22.

Based on planning we have done together as a core team, I am providing an initial planning target for reductions in FY22 at 10% of unit GF budgets. In this context, "unit" is your VC level. How you pass along the 10% reduction to your unit leaders is at your discretion. This initial target will yield approximately \$9.2M. It is important to realize that this year, I am providing a lower number with the expectation of covering the "remaining base gap" with potential new revenues, such as a power sales agreement that we are working on with the new power plant. We will communicate regularly on opportunities for vertical cuts or targeted reductions that will lessen the overall percent reduction. Please communicate with your leaders that this initial planning target could increase or decrease as we learn more about pending opportunities, enrollment, and COVID-19 impacts. We will communicate changes as soon as they are known.

Three significant factors that could allow us to lower the overall budget reduction are enrollment, reduction in footprint, and growing revenues, particularly with many of our non-credit programs. Thus far, UAF has implemented an effective recruitment and retention strategy to keep our students here and bring new students to UAF, even in the midst of the global pandemic. Growing enrollment and reducing our footprint are everyone's role. And where there are poorly used facilities or land, let's consolidate. Let's focus more of our efforts (\$) on keeping people, faculty, staff and students and less of our efforts on keeping "stuff".

As part of planning for the 10% GF reduction target, please be prepared to submit detailed plans to Vice Chancellor Queen in advance of the November 2020 Board of Regents meeting. I will provide more information on this report in the coming weeks as I receive direction from Interim President Pitney.

DMW: jdp



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DATE

July 27, 2021

TO

Vice Chancellors

FROM

Daniel M. White, Chancellor

RE

FY22 Budget Adjustment

As we have discussed in Core Cabinet, this memo serves to document changes from our FY22 planning scenario now that the Alaska Legislature and Governor have concluded the regular budget process.

The capital budget, which was supported by the Legislature at \$31.6 million for UA, was vetoed for FY22. It is possible the capital budget could be taken up in the special session or as a supplemental budget later this fall; I will keep you updated as more information becomes available. For planning purposes, this will mean UAF must internally consider facility and infrastructure needs, including deferred maintenance (DM), and it may require internal reallocation for critical items.

As part of UAF's FY22 operating budget planning that began in August 2020, I asked that all VCs target a 10 % unrestricted general fund (UGF) reduction. This was a substantial part of addressing the third year of the Compact between the BOR and the Governor. The other strategies include increasing enrollment and developing new revenues.

In the final budget, the FY22 reduction for UA went from \$20 million to \$4.3 million, which lessens the cut that UAF is responsible for and allows us to make some changes to meet immediate and strategic needs. Because this amount was already pulled from units across the university as part of the continuation budget process, a budget adjustment will be made, returning some funds to specified UAF areas.

I have asked that VC Queen apply the following UGF (base budget) changes:

- \$3 million will be directed to the FY20 UGF reduction obligation, held in Central. This will close the remaining UGF balance that went partially unmet due to the application of cuts in year 1 of the Compact, part-way through the fiscal year, and before program and service reviews had been initiated.
- \$2 million will be directed to strategic needs, including but not limited to modernizing
 the student experience which may include facility improvements, student success or
 enrollment/retention initiatives, and compliance areas including athletics.
- Approximately \$2.7 million will be directed to Vice Chancellors, proportionally distributed based on the original 10% reduction planning exercise, to be applied to units/departments at your discretion.

VC Queen will provide details on the amounts provided to you for allocation, so the adjustments can be processed. Although this does not entirely eliminate UAF's obligation to reduce, this relief is appreciated and allows for additional time for our revenue and other strategies to develop and flourish. I hope that you are able to minimize some impacts of reductions to your units.

Thank you for all that you do for UAF.

cc: Nickole Conley, Executive Officer
Samara Taber, Executive Director, Advancement
Amanda Wall, AVC Financial Services
Jason Theis, Director, Finance & Accounting
Briana Walters, Director, Management & Budget



MEMORANDUM

DATE

September 13, 2021

TO

Pat Pitney, UA Interim President

THROUGH

Daniel M. White, UAF Chancellor

FROM

Julie Queen, Vice Chancellor for Administrative Se

RE

University of Alaska Fairbanks Request for Receipt Authority FY22

The University of Alaska Fairbanks (UAF), Fairbanks Campus allocation, exceeded federal receipt authority by \$14.5 million in FY21, and has requested a Ratification to resolve a need for additional budget authority to close the FY21 budget and accommodate increased research activity. My understanding is, this has been completed.

Moving into FY22, after evaluating the potential for research activity to continue to grow, UAF respectfully requests \$35 million in FY22 supplemental budget authority. The largest contributing factor is the growth of a newly established University Affiliated Research Center (UARC) through the UAF Geophysical Institute (GI), Wilson Alaska Technical Center. The UARC provides the necessary structure for US Government agencies to quickly issue sole-source contracts (task orders) that fall under the core mission of geophysical detection of nuclear proliferation. The UARC was created initially with a \$50 million ceiling (over five years). As federal, primarily Department of Defense (DoD) contractual engagement has increased, this ceiling was increased to \$100 million by the DoD in the spring of 2021 (FY21). As UAF strives to grow the research mission of the institution which directly contributes to the State of Alaska economy, this model has tremendous potential; however, it is new and UAF will refine procedures to monitor activity moving forward.

To support these research efforts, UAF requests 200 authorized position control numbers (PCNs) to accommodate hiring primarily associated with research grants and contracts.

As supplemental requests are one-time in nature, UAF will be preparing a base operating request for \$50 million in receipt authority in the FY23 budget for UA consideration and will develop procedures to monitor this activity more closely with the GI.

Thank you.

Cc:

Myron Dosch, UA Chief Finance Officer
Michelle Rizk, UA VP University Relations, Chief Strategy and Budget Officer
Alesia Kruckenberg, UA Director of Strategy, Planning and Budget
Amanda Wall, UAF Associate Vice Chancellor for Financial Services
Jason Theis, UAF Director of Finance and Accounting
Briana Walters, UAF Director of Management and Budget
Nettie La Belle-Hamer, Interim Vice Chancellor for Research



P.O. Box 757500 Fairbanks, Alaska 99775-7500 907-474-7112 uaf.chancellor@alaska.edu

MEMORANDUM

DATE: November 5, 2021

TO: Nickole Conley, Executive Officer

Samara Taber, Executive Director

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

This memorandum outlines my FY22 UAF strategic investment decisions, including some general fund (GF) base and one-time funding.

Major investment themes align with <u>UAF Strategic Goals</u> (2019-2025) and include a specific focus on items that will generate new revenues through increased enrollment and student success in alignment with our Strategic Enrollment Plan (SEP) recommendations. Although the planning process is not yet complete, UAF also included early investments into the Alaska Native Success Initiative (ASNI), and will continue to consider recommendations for ANSI success as that process continues to move forward. This list does not include American Rescue Plan Act (ARPA, or HEERF III) distributions related to COVID-19 recovery, which will be detailed in a separate memorandum.

UAF Financial Services will distribute the funding for the investments listed below. Recipients should contact the Office of Finance and Accounting (OFA) to provide an org/fund to facilitate this transfer.

If you have questions, please feel free to contact me or VC Queen.

cc: Julie Queen, Vice Chancellor Administrative Services

Amanda Wall, Associate Vice Chancellor Financial Services Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

UAF FY22 Inves	tment Items				FY22 Chancello	or's D	ecisions
			Request	G	eneral Fund		
Cabinet Level	Dept	Description	Amount	Base	Investments	1x I	Investments
Advancement	UR	Marketing aligned w. SEP initiatives	\$ 195,000	\$	-	\$	195,000
Advancement	UR	Marketing CRCD programs	\$ 50,000	\$	-	\$	50,000
Advancement	UR	Marketing Corporate Programs	\$ 55,000	\$	-	\$	55,000
Chancellor	Athletics	Compliance needs/positions	\$ 1,000,000	\$	750,000	\$	250,000
Chancellor	DEO	Chief Diversity Officer	\$ 80,000	\$	80,000	\$	-
Chancellor	SBO	SBO staffing stability	\$ 150,000	\$	150,000	\$	-
Total				\$	980,000	\$	550,000



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MEMORANDUM

DATE: November 5, 2021

TO: Anupma Prakash, Provost and Executive Vice Chancellor

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

This memorandum outlines my FY22 UAF strategic investment decisions, including some general fund (GF) base and one-time funding.

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If you have questions, please feel free to contact me or VC Queen.

cc: Julie Queen, Vice Chancellor Administrative Services

Amanda Wall, Associate Vice Chancellor Financial Services Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

UAF FY22 Invest	tment Items					FY22 Chancello	or's D	ecisions
Cabinet Level	Dept	Description	R	Request	(General Fund	1x l	nvestments
Provost	SSLL	Non-credit plan development	\$	154,000	\$	-	\$	154,000
Provost	CLA	Faculty support, AK Native Theater	\$	70,000	\$	-	\$	70,000
Provost	CEM	CEM SEP initiatives (PIO + marketing)	\$	135,000	\$	85,000	\$	-
Provost	CNSM	Balancing transfer (FY21)	\$	750,000	\$	-	\$	750,000
Provost	UA Press	Transition to Colorado Press	\$	180,000	\$	-	\$	46,000
Provost/VCSA	Student Success	Student Success Center staff	\$	200,000	\$	150,000	\$	50,000
Provost/VCR	CFOS/ABEC	Blue Economy - Sternberg (\$75K Y1/\$50K Y2)	\$	125,000	\$	-	\$	75,000
Total					\$	235,000	\$	1,145,000



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MEMORANDUM

DATE: November 5, 2021

TO: Julie Queen, Vice Chancellor Administrative Services

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

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If you have questions, please feel free to contact me.

cc: Amanda Wall, Associate Vice Chancellor Financial Services

Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

UAF FY22 Invest	tment Items			FY22 Chancell	or's Decisions	s
			Request	General Fund		
Cabinet Level	Dept	Description	Amount	Base Investments	1x Investme	ents
VCAS	OIT	Smart classroom refresh/support	\$ 1,000,000	\$ -	\$ 100	0,000
VCAS	Fin Svs.	Travel shared services	\$ 100,000	\$ -	\$ 75	5,000
VCAS	Police	Clery support/addt'l officer	\$ 250,000	\$ 150,000	\$	-
VCAS	Fire Dept	Emergency Manager	\$ 60,000	\$ -	\$ 40	0,000
Total				\$ 150,000	\$ 215	5,000



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MEMORANDUM

DATE: November 5, 2021

TO: Nettie La Belle-Hamer, Interim Vice Chancellor for Research

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

This memorandum outlines my FY22 UAF strategic investment decisions, including some general fund (GF) base and one-time funding.

Major investment themes align with <u>UAF Strategic Goals</u> (2019-2025) and include a specific focus on items that will generate new revenues through increased enrollment and student success in alignment with our Strategic Enrollment Plan (SEP) recommendations. Although the planning process is not yet complete, UAF also included early investments into the Alaska Native Success Initiative (ASNI), and will continue to consider recommendations for ANSI success as that process continues to move forward. This list does not include American Rescue Plan Act (ARPA, or HEERF III) distributions related to COVID-19 recovery, which will be detailed in a separate memorandum.

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If you have questions, please feel free to contact me or VC Queen.

cc: Julie Queen, Vice Chancellor Administrative Services

Amanda Wall, Associate Vice Chancellor Financial Services Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

UAF FY22 Invest	tment Items				FY	22 Chancello	or's De	cisions
			ı	Request	Gene	ral Fund		
Cabinet Level	Dept	Description		Amount	Base In	vestments	1x Inv	vestments
VCR	IARC	Greenland partnership, indigenous scientist support	\$	45,000	\$	-	\$	45,000
VCR	VCR Office	Grad student support/post-docs, cont. from FY21	\$	350,000	\$	-	\$	350,000
VCR	VCR Office	Research Development Director	\$	120,000	\$	-	\$	60,000
Total					\$	-	\$	455,000
NOTE: One item	has been liste	d under the Provost (joint with VCR) for CFOS ABEC Blue E	cono	my support	(\$75K Y1	, \$50K Y2).		



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MEMORANDUM

DATE: November 5, 2021

TO: Charlene Stern, Interim Vice Chancellor for Rural Community & Native Education

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

This memorandum outlines my FY22 UAF strategic investment decisions, including some general fund (GF) base and one-time funding.

Major investment themes align with <u>UAF Strategic Goals</u> (2019-2025) and include a specific focus on items that will generate new revenues through increased enrollment and student success in alignment with our Strategic Enrollment Plan (SEP) recommendations. Although the planning process is not yet complete, UAF also included early investments into the Alaska Native Success Initiative (ASNI), and will continue to consider recommendations for ANSI success as that process continues to move forward. This list does not include American Rescue Plan Act (ARPA, or HEERF III) distributions related to COVID-19 recovery, which will be detailed in a separate memorandum.

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If you have questions, please feel free to contact me or VC Queen.

cc: Julie Queen, Vice Chancellor Administrative Services

Amanda Wall, Associate Vice Chancellor Financial Services Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

UAF FY22 Invest	tment Items					FY22 Chancello	r's De	cisions
			R	Request	G	eneral Fund		
Cabinet Level	Dept	Description	A	Amount	Base	Investments	1x Inv	estments/
VCRCNE	CRCD	AK Native Faculty support (done @ FY22 Continuation)	\$	300,000	\$	225,000	\$	-
VCRCNE	CRCD	ANLP transition bridge	\$	60,000	\$	-	\$	60,000
Total					\$	225,000	\$	60,000



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MEMORANDUM

DATE: November 5, 2021

TO: Ali Knabe, Interim Vice Chancellor Student Affairs

FROM: Daniel M. White, Chancellor

RE: FY22 Strategic Investment Allocations

This memorandum outlines my FY22 UAF strategic investment decisions, including some general fund (GF) base and one-time funding.

Major investment themes align with <u>UAF Strategic Goals</u> (2019-2025) and include a specific focus on items that will generate new revenues through increased enrollment and student success in alignment with our Strategic Enrollment Plan (SEP) recommendations. Although the planning process is not yet complete, UAF also included early investments into the Alaska Native Success Initiative (ASNI), and will continue to consider recommendations for ANSI success as that process continues to move forward. This list does not include American Rescue Plan Act (ARPA, or HEERF III) distributions related to COVID-19 recovery, which will be detailed in a separate memorandum.

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If you have questions, please feel free to contact me or VC Queen.

cc: Julie Queen, Vice Chancellor Administrative Services

Amanda Wall, Associate Vice Chancellor Financial Services Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget

UAF FY22 Strategic Investment Allocations:

ment Items				-	Y22 Chancello	or's De	cisions		
		R	Request		Request		neral Fund		
Dept	Description	4	Amount	Base	Investments	1x In	vestments		
Enrollment	Academic Incubator/Online Course Dev.	\$	165,000	\$	-	\$	120,000		
Enrollment	Admissions Staffing/Sustainability	\$	300,000	\$	225,000	\$	-		
Enrollment	Nanook First Class (1st Yr Advising)	\$	125,000	\$	10,000	\$	90,000		
Enrollment	DMVS Revitalization	\$	400,000	\$	225,000	\$	-		
Enrollment	Enrollment Services Contracts	\$	325,000	\$	-	\$	325,000		
Enrollment	Strategic TA funding	\$	125,000	\$	25,000	\$	-		
Enrollment	Enrollment data & scholarships	\$	180,000	\$	100,000	\$	-		
Registrar	Transfer Credit Evaluator (frees up CBSM support)	\$	80,000	\$	75,000	\$	-		
				\$	660,000	\$	535,000		
	Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment	Enrollment Academic Incubator/Online Course Dev. Enrollment Admissions Staffing/Sustainability Enrollment Nanook First Class (1st Yr Advising) Enrollment DMVS Revitalization Enrollment Enrollment Services Contracts Enrollment Strategic TA funding Enrollment Enrollment data & scholarships	DeptDescriptionEnrollmentAcademic Incubator/Online Course Dev.\$EnrollmentAdmissions Staffing/Sustainability\$EnrollmentNanook First Class (1st Yr Advising)\$EnrollmentDMVS Revitalization\$EnrollmentEnrollment Services Contracts\$EnrollmentStrategic TA funding\$EnrollmentEnrollment data & scholarships\$	DeptDescriptionAmountEnrollmentAcademic Incubator/Online Course Dev.\$ 165,000EnrollmentAdmissions Staffing/Sustainability\$ 300,000EnrollmentNanook First Class (1st Yr Advising)\$ 125,000EnrollmentDMVS Revitalization\$ 400,000EnrollmentEnrollment Services Contracts\$ 325,000EnrollmentStrategic TA funding\$ 125,000EnrollmentEnrollment data & scholarships\$ 180,000	DeptDescriptionAmountBaseEnrollmentAcademic Incubator/Online Course Dev.\$ 165,000 \$EnrollmentAdmissions Staffing/Sustainability\$ 300,000 \$EnrollmentNanook First Class (1st Yr Advising)\$ 125,000 \$EnrollmentDMVS Revitalization\$ 400,000 \$EnrollmentEnrollment Services Contracts\$ 325,000 \$EnrollmentStrategic TA funding\$ 125,000 \$EnrollmentEnrollment data & scholarships\$ 180,000 \$	DeptDescriptionAmountBase InvestmentsEnrollmentAcademic Incubator/Online Course Dev.\$ 165,000\$ -EnrollmentAdmissions Staffing/Sustainability\$ 300,000\$ 225,000EnrollmentNanook First Class (1st Yr Advising)\$ 125,000\$ 10,000EnrollmentDMVS Revitalization\$ 400,000\$ 225,000EnrollmentEnrollment Services Contracts\$ 325,000\$ -EnrollmentStrategic TA funding\$ 125,000\$ 25,000EnrollmentEnrollment data & scholarships\$ 180,000\$ 100,000RegistrarTransfer Credit Evaluator (frees up CBSM support)\$ 80,000\$ 75,000	DeptDescriptionAmountBase Investments1x InEnrollmentAcademic Incubator/Online Course Dev.\$ 165,000\$ -\$EnrollmentAdmissions Staffing/Sustainability\$ 300,000\$ 225,000\$EnrollmentNanook First Class (1st Yr Advising)\$ 125,000\$ 10,000\$EnrollmentDMVS Revitalization\$ 400,000\$ 225,000\$EnrollmentEnrollment Services Contracts\$ 325,000\$ -\$EnrollmentStrategic TA funding\$ 125,000\$ 25,000\$EnrollmentEnrollment data & scholarships\$ 180,000\$ 100,000\$RegistrarTransfer Credit Evaluator (frees up CBSM support)\$ 80,000\$ 75,000\$		

FY23 Budget planning update: Aug. 11, 2021

— by Dan White, chancellor

After years of budget reductions, the UA system has been asked to provide areas for potential investment by the state for FY23. In particular, we have been asked to shape our thinking around areas that would impact the state's economy. Last week, chancellors were asked to provide focus areas where we would seek state budget increments in response to the following questions:

- 1. With additional state investment and support from the Dunleavy administration, and working with state and local partners, what areas can you make a demonstrable difference in the state's economy?
- 2. What are the top areas where you are recognized as a national leader?
- 3. With additional state investment areas could you be viewed as a national leader?

Furthermore, UA has also provided their preliminary FY23 planning guidance to the chancellors that asks for consideration of:

- Priorities that fit with the Board of Regents' goals and measures, including focus on a reduced fixed-cost base, promoting student enrollment, and benefit to the Alaska economy
- Providing stability to the UA budget, including key investments for economic return
- A compensation strategy necessary to attract and retain quality employees
- Modernizing the student technology experience
- Increasing earned revenue through partnerships
- Capital funding for deferred maintenance and renewal projects
- The state funding environment

With the Deans' Council and Research Planning Group input, the Core Cabinet and I drafted the following to start the discussion for items 1-3 above. <u>I welcome your</u> feedback on the ideas below.

- 1. Areas we make a demonstrable difference in the state's economy
 - 1. Environmental change and data analytics
 - 2. Resource assessment, recovery rehabilitation
 - 1. Blue economy, fisheries, mariculture
 - 2. Critical and strategic minerals, mining and enhanced oil recovery
 - 3. Environment and ecosystems recovery and rehabilitation
 - 3. Arctic infrastructure and alternative energy
 - 4. Arctic security and domain awareness
 - 5. Unmanned aircraft
- 2. Areas we are recognized as a national leader
 - 1. Remote sensing to support natural resource and geo hazards management, including various federal and state agencies
 - 2. Climate change and cold climate engineering
 - 3. Security and emergency management

- 4. Alternate energy and microgrids
- 5. Indigenous studies (Alaska Native, Arctic, circumpolar)
 - 1. Governance, policy and law
 - 2. Self-determined development
 - 3. Language revitalization
- 1. Areas could you be viewed as a national leader with additional state investment
 - 1. Arctic security and infrastructure
 - 2. One Health and the interconnected roles of:
 - 1. Human health, including well-being and the arts
 - 2. Environmental health, including food systems and agriculture
 - 3. Animal health
 - 3. Technology development for northern regions (e.g., unmanned aircraft) in the areas of:
 - 1. Domestic
 - 2. Commercial
 - 3. Military Use
 - 4. Indigenous cultures and languages
 - 5. Fire science, paramedicine, biomedical technology

In addition to your input, I am also soliciting feedback directly from Faculty Senate, Staff Council, and the Planning and Budget Committee.

On Thursday, Aug. 19, at 1 p.m. I will be hosting a <u>Zoom webinar</u> (passcode: 12809) and ask that you <u>submit questions in advance</u> as well as <u>provide feedback</u> on the proposed framework above. I look forward to your feedback and participation as we shape UAF's FY23 request.

As a bit of context, this initial guidance will shape the UA system-level planning discussions that will be brought to the UA Board of Regents for consideration in September and again in November. UAF will also be considering the tuition strategy for fall 2022 and examining enrollment data and projections further, as we continue to work together and make progress in this regard.

A request for potential investment from the state's leadership is a positive step forward and I am optimistic about future partnerships to invest in Alaska's and UAF's future.

Thanks for choosing UAF.

Budget Update: May 4, 2022

— By Dan White, chancellor

May 4, 2022

Last week the House and Senate passed their versions of the state operating budget, which included all Board of Regents operating budget requests, plus \$3.25 million for additional projects. Differences between the House and Senate versions of the budget will be addressed in the conference committee process. The Senate also recommended the following UA capital projects be funded with unrestricted general funds:

- Facilities deferred maintenance renewal and repurposing: \$50 million
- Student IT systems modernization and security upgrades: \$20 million
- Emerging Energy Opportunities for Alaska: \$2.5 million
- Rare Elements Demonstration Facility: \$500,000
- Mineral security projects rare Earth mineral security: \$250,000

This is great news for the university, and we thank the governor and the legislative bodies for their support. While the budget discussions are not yet fully complete, we are in a strong position to see stability with some added support moving into FY23.

At UAF we continue to reduce our footprint through building sales and removal. We are also actively working on determining the best use of existing space as part of our modernization efforts. Decreasing our footprint reduces our expenses. Furthermore, by eliminating deferred maintenance we can shift funding to improve those spaces that need to be modernized to meet current teaching, research and outreach needs. Yesterday at our forum on flexible work we discussed the potential of using shared office space for employees where flexible work arrangements are adopted. We will also look at ways to add vibrancy to spaces on campuses where employees are on site.

Brittany Van Eck, UAF's space planner and leasing manager, has developed a <u>new process for space requests</u>. Brittany's eye towards innovation is pivotal to UAF's goal to use space in new and better ways. She will begin communicating monthly via the Cornerstone about UAF space optimization and updates on her work.

The Student Success Center is also an exciting new project to boost our enrollment and retention efforts at UAF. This space, slated for development on the sixth floor of the Rasmuson Library, will serve as a hub for advising, testing and tutoring UAF students, and will modernize our library to meet student expectations for integrated services and support. Student Success Director Jennifer Tilbury is leading this effort.

On the subject of modern space, the Troth Yeddha' Indigenous Studies Center continues as UAF's chief fundraising priority. Troth Yeddha' will serve to promote Alaska Native Success Initiatives and programming for the College of Rural and Community Development. The facility will also be home to key programs including the Alaska Native Language Center, the

Department of Alaska Native Studies and Rural Development, the Center for Cross Cultural Studies, the Rural Alaska Honors Institute and Tribal Governance. The facility will include dedicated space for innovative research programming that engages Indigenous knowledge and science.

The Troth Yeddha' project will be considered by the Board of Regents for full project approval at the June board meeting. As part of this meeting, the Board of Regents will hold a Facilities and Land Management Committee meeting the week prior on May 27 where the Troth Yeddha' project will be discussed.

There is much ahead for us as we look to reduce unusable space, update and improve our most valued locations, and build a more vibrant future for UAF. It is an exciting time.

Thanks for choosing UAF.

Budget Update: May 23, 2022

— by Dan White, chancellor

Since the closing of the 32nd legislature I have been asked by a growing number of people what the next steps are in the budget, what the budget means to us, and what we should make of the lack of agreement between UNAC and UA negotiating teams.

Last week President Pitney shared the outcomes of the 32nd legislative session with the UA community. What next? As a bit of background, while the legislature is in session, a bill becomes law if the Governor neither signs nor vetoes it within fifteen days, Sundays excepted, after it's delivered. If the legislature is not in session, a bill becomes law if the Governor neither signs nor vetoes a bill within twenty days, Sundays excepted, after it's delivered. The Governor has line item veto authority, which allows him or her to delete/modify language or reduce individual numbers. At this point the legislature has gaveled out but it is my understanding that the budget bills have not yet been transmitted to the governor. That could happen at any time which would start the 20 day clock.

In past years, Governor Dunleavy has vetoed parts of the budget that the legislature added for the University; however, we are optimistic given the Governors' recent work with and support for the University. When the Governor finishes with the budget I will share that information with you.

There are some game changing items in this years' budget. We are very grateful for all of the support shown by our constituencies, alumni, business leaders and university advocates including legislators and members of the governor's staff, that helped carry our message of needed fiscal stability to Juneau. Many of the specifics are included in the President's message so I won't restate them here.

In the operating and capital budget bills passed by the legislature, UAF's research was recognized and supported. This is essential for UAF to continue to build on our history as a world leader in Arctic research as well as support the Alaska economy. While specific research projects have been funded by the state in the past, the level this year is greater than in recent history. This is great news! The funding included in the FY23 budget is specific to individual projects and programs, including our Alaska Center for Unmanned Aircraft Systems Integration, rare earth and critical minerals research, heavy oil research and mariculture. Additional support is included for the Alaska Center for Energy and Power for energy initiatives and research and development.

Another potential game changer is the funding in the budget for a \$20M upgrade to our student facing technology systems and another \$20M+ for the upgrade of Moore and Bartlett's plumbing systems. This will be a major improvement to our residential living facilities. As UAF's enrollment continues to grow, this is a big deal. Many other deferred maintenance and capital projects are smaller but also impactful. We are grateful to the house and senate conference committee members for their support, including our local legislators, Senator Click Bishop and Representative Bart LeBon. Thank you!

With respect to the operating budget, staff including Local 6070 and Fire Fighters compensation increases are included as part of the University fixed cost increment. However, compensation increases for represented faculty were not included. I want to take a minute to explain why not. In order for any union member to receive increases, the union contract must be approved as part of the budget. That is state law. In spite of many months of negotiations and federal mediation, UA Labor relations and UNAC negotiating teams did not reach agreement in time for a bilateral agreement to be sent to the legislature.

While both negotiating teams supported faculty salary increases, the amounts were far apart. UA negotiators determined negotiations were at an impasse, which triggered management's right to implement the best and final offer. This was communicated to the UA community in Pitney's message on May 16. The monetary terms of the best and final offer were submitted to the legislature's conference committee. Unfortunately, although the conference committee received the university's request for funding, with support from the administration, those adjustments were not taken up by the conference committee at the end of their work. Therefore, there are no monetary terms for UNAC included in the FY23 budget.

I think there is much to celebrate in this year's legislative session. The budget increases will not fully solve our budget challenges from prior years, but we are in a much different and brighter place than we have been in past years. Enrollment is also on the rise and students are eager to learn all about what UAF has to offer. Fiscal stability will allow UAF to build in strategic ways to achieve our goals, and I look forward to working together in the coming year to create transformative experiences for our students.

Thanks for choosing UAF.

Budget update: June 29, 2022

— by Dan White, chancellor

Yesterday, Governor Dunleavy released the State of Alaska FY23 budget, marking the completion of the state appropriations process and the first operating and capital budget increases since prior to FY20.

The State of Alaska Legislature also moved the UA system back to a single appropriation, which allows us to more efficiently manage operations between the universities and the UA System Office. This is beneficial in many ways and will allow us to be nimble and proactive when using our resources, or to support shared expenses where economies of scale exist.

UAF's financial position improved in the Governor's UA budget allocations for FY23 and will receive the following funding increments:

Base Operating Budget:

- \$3.1 million in state general funds for some fixed costs and fund-1 staff compensation increases, effective in July 2022. Funding for faculty compensation increases will continue to be pursued through ongoing confidential negotiations.
- \$2 million Alternative Energy research funds through the Alaska Center for Energy and Power (ACEP)
- Portion of \$1 million Funding for Health Clinical programs to be determined through a UA-wide process
- Portion of \$1 million Teacher Education funding for practicums and degree completion to be determined through a UA-wide process

UAF will also benefit from Technical Vocational Education Program funding support that will have system-wide impact and will support UA workforce programs, as well as needed receipt authority that will allow UAF to receive a competitive grant, if awarded, to support Sikuliaq operations and construction of a new dock at the Seward Marine Center. This support of workforce, economic development and research demonstrates a commitment to new opportunities for UAF and Alaska.

One-time funding in the Governor's budget was directed to UAF for areas that have a connection to the state economy with high potential for growth:

- \$5.8 million Critical Minerals and Rare Earth Elements Research and Development
- \$10 million Unmanned Aerial Vehicle Systems (Drone Program)
- \$5 million Mariculture Research and Development
- \$5 million Heavy Oil and Gas Recovery Research and Development

Furthermore, we were fortunate to have our most significant DM request specifically called out for funding. This is the \$23 million needed for Moore and Bartlett plumbing and revitalization.

The capital budget also includes \$2.5 million for emerging energy opportunities through ACEP, \$500,000 for Rare Earth Demonstration Facility, \$250,000 for Rare Earth Mineral Security and a portion of \$2 million for Fisheries, Seafood and Maritime Works to be determined through a UA-wide process.

In addition, all universities will also participate in an upgrade of our student information technology systems (\$20 million) affecting how we deliver education and communicate with students throughout Alaska and beyond. This project will improve the student experience and is critical to meeting changing student and technology needs.

Overall the UA system received a \$46 million budget increase over the FY22 state allocation through a mix of one-time and on-going funding. We look forward to the coming year and the opportunities the additional funding will afford us as we continue to grow our research, academic programs, and increase student recruitment and retention.

The full FY23 budget details can be found here.

This is a moment to thank our many advocates that worked tirelessly to make UAF's critical needs known throughout the entire legislative process. Many, including President Pitney and Regents Seekins and Jepsen spent many hours working over the course of the legislative session to improve our financial situation, telling the great story UA has to tell. I also want to recognize Dr. Cathy Cahill and her team at the Alaska Center for Unmanned Aircraft Systems Integration as well as Associate Vice Chancellor Gwen Holdmann who spent many hours in Juneau making the connection between UAF research and economic and workforce development for Alaska.

Thank you for choosing UAF.



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MEMORANDUM

DATE: September 28, 2022

TO: Anupma Prakash, Provost and Executive Vice Chancellor

Julie Queen, Vice Chancellor for Administrative Services Nettie La Belle-Hamer, Vice Chancellor for Research

Charlene Stern, Vice Chancellor for Rural Community & Native Education Owen Guthrie, Vice Chancellor for Student Affairs & Enrollment Management

Samara Taber, Executive Director of Advancement & Alumni Relations

Nickole Conley, Chief of Staff

FROM: Daniel M. White, Chancellor

RE: FY23 Strategic Investment Allocations

This memorandum outlines my FY23 UAF strategic investment decisions, including some modest general fund (GF) base and one-time funding.

UAF is working hard to stabilize critical and core functions as the FY23 fiscal picture is brighter than in recent years. Major investment themes align with <u>UAF Strategic Goals</u> (2019-2025) and include a focus on items that will generate new revenues through increased enrollment and student success in alignment with Strategic Enrollment Plan (SEP) recommendations, and research and inclusivity goals. Investments are also being made where increased capacity has the potential to improve safety services, increase student processing, reduce institutional risk, improve compliance support to meet requirements, or maintain other critical services.

UAF Financial Services will distribute the funding for the investments listed. Recipients should contact the Office of Finance and Accounting (OFA) to provide an org/fund to facilitate this transfer at their earliest convenience.

If you have questions, please feel free to contact me or Vice Chancellor Queen.

cc: Amanda Wall, Associate Vice Chancellor Financial Services

Jason Theis, Director, Office of Finance and Accounting Briana Walters, Director, Office of Management and Budget



FY23 Strategic Investment Allocations:

UAF FY23 Inves	stment Items			F	Y23 Chancell	or's l	Decisions
Cabinet Level	Dept	Description	Request		Base	1x Ir	nvestments
Chancellor	Athletics	Bridge & Structural Support	\$ 1,500,000	\$	-	\$	535,000
Chancellor	Chancellor's Depts.	Critical Capacity	\$ 460,000	\$	54,000	\$	75,000
Advancement	University Relations	Marketing	\$ 500,000	\$	-	\$	350,000
Provost	CLA	Faculty Support & TAs	\$ 200,000	\$	125,000	\$	-
Provost	CNSM	Structural & Vet Med Support	\$ 850,000	\$	150,000	\$	100,000
Provost	Int'l Student Svs.	Int'l Student & Scholar Support Services	\$ 225,000	\$	-	\$	75,000
Provost	CBSM	Create BBA HR Concentration/HR Minor	\$ 200,000	\$	-	\$	75,000
Provost	CBSM	Masters in Healthcare Mgmt.	\$ 300,000	\$	100,000	\$	-
Provost	CBSM	Accounting	\$ 200,000	\$	-	\$	100,000
Provost	CEM	ES/Math Applied Engineering	\$ 75,000	\$	-	\$	40,000
Provost	CNSM	Earth System Sciences, Marketing & R1 Initiative support	\$ 55,000	\$	-	\$	55,000
Provost	Student Success	Student Success Center Startup	\$ 350,000	\$	-	\$	175,000
VCR	VCR Office	Graduate Student support	\$ 350,000	\$	-	\$	200,000
VCR	VCR Office	Vice Chancellor for Research	\$ 96,500	\$	100,000	\$	-
VCR	VCR Office	Assistant Attending Vet	\$ 62,000	\$	-	\$	50,000
VCR	VCR Office	Contract Renewals TIG & IRBNet	\$ 150,000	\$	-	\$	75,000
VCAS	OIT	Technical Support/Capacity	\$ 468,500	\$	-	\$	100,000
VCAS	Onboarding	Onboarding & Orientation support	\$ 150,000	\$	-	\$	50,000
VCAS	Financial Services	Travel Shared Services support	\$ 100,000	\$	-	\$	40,000
VCAS	Police	Safety - Officer & Dispatch support	\$ 450,000	\$	100,000	\$	-
VCAS	Fire	Emergency Manager	\$ 50,000	\$	39,800	\$	-
VCRCNE	CRCD	Student Support Liaison	\$ 90,000	\$	-	\$	85,000
VCRCNE	RCNE office	Associate Vice Chancellor support	\$ 177,300	\$	100,000	\$	-
VCRCNE	RCNE office	Faculty & Support	\$ 102,200	\$	-	\$	75,000
VCSAEM	Financial Ald	Emergency Scholarships	\$ 200,000	\$	-	\$	100,000
VCSAEM	Enrollment Mgmt.	Admissions, Financial Aid, CSRR, & DMVS Capacity & Compliance	\$ 752,000	\$	125,000	\$	100,000
VCSAEM	Various	SEP Workshop/Planning Seed Funds (CNSM, other)	\$ 70,000	\$	<u> </u>	\$	45,000
Total UAF FY23	Investments		\$ 8,183,500	\$	893,800	\$	2,500,000

FY24 Budget update: Aug. 17, 2022

— by Dan White, chancellor

UAF recently submitted our annual operating and capital budget request for FY24 to President Pitney. The President will weigh our needs alongside those of UAA, UAS, the system office, and what she feels is an appropriate request to the governor. The President will present her draft proposal to the Board of Regents in September and then again in final form in November before the budget is submitted to the Governor's office in December for consideration. The FY24 legislative session begins in January 2023. Once President Pitney releases her proposal for presentation to the BOR in a couple of weeks we will share with you what was included from UAF's request.

UAF is requesting an operating budget increase to support employee compensation increases (to be determined at a UA level), fixed cost increases, and strategic academic, outreach and research initiatives that align with <u>UA's Goals and Measures</u> and <u>UAF's Strategic Plan</u>. It is uplifting to be submitting potential increases to continue UAF's great work, which also contributes heavily to Alaska's economy, and student enrollment and success. Stabilizing the budget for FY23 has been very helpful after years of cuts. I am grateful to the President, the Board, and our elected officials for supporting our FY23 budget currently in place and I am optimistic about a FY24 build forward approach — a reflection of the value of the university within our great state and beyond.

The operating budget includes unrestricted general fund (UGF or "base") funding, as well as one-time increments to seed new initiatives. A capital budget request thus far primarily includes deferred maintenance needs, as well as more robust investments in facilities renewal and renovation projects as we continue to modernize student and employee spaces. We are beginning planning for new construction as well as seeking funding to demolish facilities whose repair costs exceed functional replacement costs. Included in our planning for new construction are new residence halls and an emergency training center. Both of these facilities are in our <u>master plan</u>. While not a state budget ask, the other critical facility in our master plan is the <u>Troth Yeddha' Indigenous Studies Center</u>.

Thank you all for submitting proposals to the <u>Planning and Budget Committee</u> and through the <u>Strategic Enrollment Planning (SEP)</u> steering committee. These are the two primary ways to advocate for needed resources for your programs or units, to bolster existing initiatives or to propose new ideas in need of resources. Members of the UAF Core Cabinet also contributed to the request to align unit needs with overarching priorities and potential areas of growth, or to package similar concepts for greater impact. If you submitted a funding request to the planning and budget committee or through SEP and your proposal doesn't receive funding this year, please consider submitting it again when the FY25 planning cycle begins in spring 2023.

The FY24 budget process will continue to evolve as UAF receives input from the President and the Board. Please connect with your unit leader if you have any questions about what was submitted. The Office of Management and Budget will also post updates on their <u>website</u>, as information is available.

Thanks for your support.



Julie M. Queen Vice Chancellor Administrative Services 907-474-7907 julie.queen@alaska.edu www.uaf.edu/adminsvc

P.O. Box 757900, Fairbanks, Alaska 99775-7500

MEMORANDUM

DATE:

November 30, 2021

TO:

Daniel M. White, Chancellor

FROM:

Julie M. Queen, Vice Chancellor for Administrative

RE:

UAF Distribution of American Rescue Plan Act 2021 (ARPA) COVID-19 Relief Funds

Please allow this memorandum to document the UAF allocation plan for the American Rescue Plan Act (ARPA) funds authorized by Congress in 2021.

The UAF Student Aid portion is being disbursed in accordance with student financial aid guidelines which also applied to the HEERF I (CARES Act) and HEERF II (CRRSAA) distribution.

This plan (see Table 1) is subject to change based on validation of adequate documentation for identified expenses or revenue losses, per award guidance. Associate Vice Chancellor for Financial Services, Amanda Wall, is reviewing and substantiating backup documentation.

Funding allocated will not cover all revenue losses or expenditures after March 13, 2020, but makes a substantial effort to address areas of significant COVID-19 impact. Efforts to engage or reengage students impacted by COVID-19 are also included, contributing to greater student success through the pandemic.

Based on current guidance, and unless extended, ARPA Institutional funds (\$3,707,463) have an end date of May 19, 2022 for expenditure. Similarly, ARPA MSI funds (\$4,788,834) have an end date of August 5, 2022. At this time, UAF does not intend to ask for an extension(s), but will evaluate in the spring prior to the award deadlines.

Approved: Daniel M. White, Chancellor

Attachment: UAF ARPA Distribution Plan

cc:

UAF Provost & Vice Chancellors

Amanda Wall, Associate Vice Chancellor, Financial Services Jason Theis, Director, Office of Finance & Accounting

Tapiana Wray, Interim Executive Director, Office of Grants & Contracts Administration

Table 1: UAF ARPA/HEERF III Distribution Plan

					ARPA HEERF III	FIII		
						-	Total	
Cabinet	Dept	Description	Insti	Institutional	MSI	-	\$8,496,297	Notes
Provost	Advising	Academic Coaching	45	75,000	\$	\$	75,000	Grad TA + 5 academic coaches: engaging/reengaging students and student success
Provost	UA Press	Transition to Colorado Press	s	134,000	\$	\$	134,000	COVID lost revenues, transition to Colorado Press
Provost	CLA	Visual Arts Academy	s	25,000	\$	S	25,000	COVID lost revenues
VCR	Animal RC	Animal Research Center	₩.	76,000	\$	\$	76,000	COVID lost revenues
VCRCNE	CTC	Bunnell House Early Childhood Education	δ.		\$ 82,600	\$ 00	82,600	COVID lost revenues/childcare lab school support
VCRCNE	CRCD	KuC Aux Room & Board	\$		\$ 100,000	\$ 00	100,000	COVID lost revenues
VCRCNE	CRCD/CTC	Emergency Scholarships	δ.		\$ 100,000	\$ 00	100,000	Student financial aid: engaging/reengaging students and student success
VCRCNE	CRCD	RSS Academic Advisor - student success	\$		\$ 75,000	\$ 00	75,000	Student persistence and completion coaching
VCRCNE	CRCD	RAHI faculty advisor - student success	43-		\$ 75,000	\$ 00	75,000	Student persistence and completion coaching
VCSA	Enrollment	Academic Support Coord. (Tutoring)	s		\$ 75,000	\$ 00	75,000	Academic support for tutoring: engaging students/student success
VCSA	Enrollment	Emergency Scholarships	s		\$ 100,000	\$ 00	100,000	Student financial aid: engaging/reengaging students and student success
VCSA	Fin Aid	Financial Aid - required outreach	\$	200,000	\$	₹\$	200,000	COVID financial aid required outreach to Financial Aid applicants
VCSA	Student Svcs	Dining Services	\$	900,000	\$	*	900,000	900,000 COVID lost revenues
VCSA	Student Svcs	Residence Life	\$ 1,	500,000	\$	\$	1,500,000	COVID lost revenues
VCSA	Student Svcs	Center for Student Engagement	\$	45,000	•	\$	45,000	COVID lost revenues
VCSA	Student Svcs	Nanook Recreation	s	75,000	\$	\$	75,000	COVID lost revenues
VCSA	Student Svcs	Bookstore	s		\$ 25,000	\$ 00	25,000	COVID lost revenues
VCAS	DIT	Smart classroom refresh & support	s	365,000	\$	45	365,000	Smart classroom refresh, touchless lockers for customer device support
VCAS	Bursar	Parking Services	s	125,000	\$	\$	125,000	COVID lost revenues
VCAS/VCRCNE OIT	DIT	Tech Installation/Rural Travel	s	150,000	\$ 73,834	34	223,834	OIT installation and travel for CRCD distance learning upgrades (UDSA)
VCAS	Facilities Svs.	Facilities Svs. Utility operations	₩.	,	\$ 1,600,000	\$ 00	1,600,000	600,000 COVID utility lost revenues
Central	Facilities Svs.	Facilities Svs. Eielson & Chapman HVAC system study	s		\$ 285,000	\$ 00	285,000	COVID HVAC study for Eielson and Chapman HRV (air exchange 103, 107, 305)
Central	Facilities Svs.	Facilities Svs. Health & Counseling renovation	s	,	\$ 550,000	\$ 00	250,000	COVID minor remodeling/separation improvements for student health center
Central	Central	Eliminate student debt after 3.14.20	45		\$ 729,000	\$ 00	729,000	729,000 COVID student debt elimination after 3.14.20; encouraged by ARPA guidance
Central	Central	COVID charges to UAF match fund	45		\$ 700,000	\$ 00	700,000	COVID expenditures (campus-wide)
Central	Central	COVID holding - unallocated	\$	37,463	\$ 218,400	\$ 00	255,863	Unallocated for continued expenses or lost revenues impacting UAF - TBD
Subtotal			\$3,	3,707,463	\$ 4,788,834		\$ 8,496,297	
HEERF III (ARPA) Student Financial Aid	1) Student Fine	ancial Aid				\$	4,200,425	\$ 4,200,425 ARPA student financial aid - applied to student accounts (fall/spring)
Total incl. Student Financial Aid	ent Financial	Aid				\$	\$12,696,722	Adopted 11.30.2021
A ₁								

Appendix 4.E.1



Julie M. Queen Vice Chancellor Administrative Services 907-474-7907 julie.queen@alaska.edu www.uaf.edu/adminsvc

P.O. Box 757900, Fairbanks, Alaska 99775-7500

MEMORANDUM

DATE: June 30, 2022

TO: Deans, Directors, UAF Financial Managers

FROM: Julie M. Queen, Vice Chancellor for Administrative Se

RE: COVID-19 Emergency and Unplanned Expenses

UAF activated finance processing guidelines in March 2020 as part of the UAF Incident Management Team (IMT) response to COVID-19. Since that time, UAF has received financial support to respond to COVID-19 from multiple funding sources. UAF does not anticipate receiving any further funding.

Effective with the start of FY23 (July 1, 2022), we will no longer continue to charge COVID-19 expenditures and labor to a central match account. Units should return to managing operational expenditures through unit budgets, as per usual.

We will be closing the COVID-19 match fund accounts and discontinue their use on or before August 31, 2022.

If you received a funding allocation from the Higher Education Emergency Relief Fund (HEERF) or American Rescue Plan Act (ARPA), you can continue to spend those funds in the manner in which they were allocated during FY23. This timeline will also be applied to any funds remaining that will be allocated in FY23, until the grant closeout deadlines.

Thank you for working with our Financial Services team throughout the pandemic to track and ensure all support funds could be used to maintain educational and research operations.

cc: UAF Core Cabinet

UA Chief Finance Officer

Amanda Wall, Associate Vice Chancellor for Financial Services

Appendix 4.E.2





Julie M. Queen Vice Chancellor Administrative Services 907-474-7907 julie.queen@alaska.edu www.uaf.edu/adminsvc

P.O. Box 757900, Fairbanks, Alaska 99775-7500

MEMORANDUM

DATE:

September 1, 2022

TO:

Dan White, Chancellor

FROM:

Julie M. Queen, Vice Chancellor Administrative Se

RE:

UAF Tuition Distribution of HEERF III/ARPA COVID-19 Relief Funds (FY23)

Please allow this memo to document the UAF tuition allocation plan for the Higher Education Emergency Relief Funds, Round III (HEERF III), authorized by the American Rescue Plan Act (ARPA).

These tuition disbursements are informed by criteria in the HEERF guidelines for lost revenue calculations and use FY19 for historical comparison, applying a three-semester average, as a baseline.

This distribution of lost tuition will leave a residual amount of ARPA funding available for further distribution, which will be submitted for approval separately.

Approved: Dan M. White, Chancellor

Attachment: UAF ARPA/HEERF III Tuition Distribution Plan

cc: UAF Co

UAF Core Cabinet

Amanda Wall, Associate Vice Chancellor, Financial Services Jason Theis, Director, Office of Finance & Accounting

Kim Cox, Director, Office of Grants Et Contracts Administration

Appendix 4.E.3

Table 1: UAF ARPA/HEERF III Tuition Distribution Plan (FY23)

Cabinet/Unit	% of FY22 Tuition	Distribution Amount
Central	shirt attorige and as 9 seems as 1 a	
UAF Central Budget Management	5.2%	\$90,046
UAF Central Fixed Costs	0.0%	\$136
UAF Central Investment Areas	12.1%	\$209,804
Central Total	17.2%	\$299,986
UAF Provost	With a Chancellor	ANG TOTAL TOTAL
UA Museum of the North	0.0%	\$64
UAF College of Business & Security	10.2%	\$178,212
UAF College of Engineering & Mines	4.4%	\$76,581
UAF College of Fish & Ocean Science	2.5%	\$43,072
UAF College of Liberal Arts	19.3%	\$335,351
UAF College of Nat Science & Math	14.5%	\$253,017
UAF eCampus	2.1%	\$37,299
UAF Provost Office Operations	0.3%	\$5,203
UAF Rasmuson Library	0.4%	\$7,471
UAF School of Education	4.3%	\$74,310
UAF Provost Total	58.1%	\$1,010,579
UAF VCRCNE		.90f 2/40
UAF Bristol Bay Campus	0.2%	\$3,459
UAF Chukchi Campus	0.2%	\$3,437
UAF Community and Technical College	10.9%	\$189,290
UAF Interior Alaska Campus	0.5%	\$8,818
UAF Kuskokwim Campus	1.3%	\$22,697
UAF Northwest Campus	0.3%	\$5,074
UAF Rural College	4.3%	\$75,008
UAF VCRCNE Total	17.7%	\$307,783
UAF VCAS		
UAF VCAS Operations	1.5%	\$25,644
UAF VCAS Total	1.5%	\$25,644
UAF VC SAEM		
UAF VCSA Admin & Central Support	5.5%	\$95,742
UAF VC SAEM Total	5.5%	\$95,742
Grand Total	100.0%	\$1,739,734

^{*%} of total is only based on FY22 tuition revenue per unit, and does not include fee amounts. Informed by HEERF guidelines for lost revenue calculations using FY19 historical (3-semester) average, as a baseline.