The bulk of UAF’s budget comes from state appropriations and federal receipts, neither of which are expected to increase in the near term. The State of Alaska has advocated a “hold the line” approach to budgeting, and the federal environment is constrained by sequestration and the deficit debate.

To avoid a projected budget deficit estimated at $8.5M, UAF took proactive steps in FY13 and FY14 to understand the fiscal climate and conditions that impact the campuses, schools, colleges and institutes.

Given the tight budget climate projected for FY15 and beyond, it is the responsibility of UAF leadership, staff and faculty to carefully analyze, manage and plan for certain future revenue shortfalls. Through a collaborative decision-making process, leadership has identified targeted reductions, strategic investments and new methods for doing business as part of the response to these challenges. Future efforts will focus on long-term sustainability and fit UAF’s unique mission and themes.

The FY15 budget request is the smallest increase in recent history. Streamlined to mission critical program needs, it is less than 1% over FY14.

UAF projects a 1-3% decrease in Federal research funding in FY15-16 as a result of the federal budget debates, sequestration, and an increasingly competitive environment.

**Learn the Lingo**

- **UNRESTRICTED FUNDS (61%)**
  - Managed strategically by the University.
  - Includes UA revenues from all sources, totalizing $474M.

- **RESTRICTED FUNDS (35%)**
  - Received for a specific purpose, such as a grant or contract, and cannot be reallocated.
  - Managed through the campus and BOR.

- **STATE GENERAL FUNDS**
  - State General Funds are requested through the state legislature.
  - GF supports operations and academic programs.

- **INDIRECT COST RECOVERY**
  - 60% of ICR is requested in research.

- **STRATEGIC REALLOCATION**
  - A strategic way UAF prioritizes academic programs or investments in key service areas while maintaining a balanced budget.

**ARCTIC RESEARCH**

- 418 proposals were awarded in FY13, totaling $146M in research and other sponsored projects.

**VALUE**

- UA is one of the most affordable state university systems in the nation.
- Tuition, loan default rates, and graduate unemployment rates are well below average and 1/3 of degree seeking undergraduates receive scholarship aid.

**ACCOUNTABILITY**

- UAF’s budget is spent in direct support of its mission to integrate teaching, research, and public service.
- These top categories of spending account for 67% of expenditures.

**Strength in Numbers**

- **FY15 Projected Revenue Increases**
  - Declining state revenues may be a reality in FY15. UAF intends to respond with a commitment to careful planning and good stewardship of resources, while promoting student success, quality academic programs, world-class research, outreach and service.

- **FY15 Projected Expenditure Increases**
  - UAF’stuition and fees historically account for 9% of the UAF budget. Effective fall 2014, UAF’s tuition will see the second lowest increase in recent history, in order to stay affordable for Alaska’s students.
  - The biggest source of revenue is state appropriations, which is crucial for support of instructional programs and facilities. As America’s Arctic University, UAF is highly successful in attracting federal research investment; it is the second largest source of revenue.

**Budget 101**

- **Under the American Recovery & Reinvestment Act of 2009**
  - UAF received $103.5M to support research projects. These one-time stimulus funds, most notably used for construction of the global-class Arctic research vessel Sikuliaq, expire in FY14.

- **In spring 2013, UAF employed 2156 faculty, researchers, program and administrative staff (full time equivalency).**

- **UA Receipts**
  - $45M
  - $23M
  - $39M

- **Other**
  - $64M

- **FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16**
  - Total Funds $772M
  - State Funds $421M
  - Federal Funds $161M
  - Tuition & Fees $421M

- **State General Funds**
  - $177M 17%

- **Other**
  - $23M 3%

- **Indirect Cost Recovery**
  - $36M 9%

- **Tuition & Fees**
  - $421M 9%

- **Federal Receipts**
  - $150M 19%

- **Expenditures**
  - $147M 17%

- **Land/Buildings**
  - $16M 1%

- **Commodities**
  - $14M 1%

- **Equipment**
  - $24M 2%

- **Contractual Services**
  - $41M 17%

- **Salaries & Benefits**
  - $290M 55%

- **Travel**
  - $44M 5%

- **$500 Million Indirect Cost Recovery**

- **In FY13, UAF spent $474M on all its activities, including academic programs, research, outreach, capital projects, and operations.**

- **56% of UAF travel is for research projects or restricted programs.**

- **UA Receipts for a specific purpose, such as a grant or contract, and cannot be reallocated.**

- **Total Funds**
  - $772M

- **State Funds**
  - $421M

- **Federal Funds**
  - $161M

- **Tuition & Fees**
  - $421M

- **Projected**
  - $474M

- **$140M Research**

- **$112M Academics**

- **$60.7M Public Service**

- **UAF is an affirmative action/equal opportunity employer and educational institution.**

- **For more information please visit the UAF Office of Management and Budget at: www.uaf.edu/omb/**

- **UA is one of the most affordable state university systems in the nation. Tuition, loan default rates, and graduate unemployment rates are well below average and 1/3 of degree seeking undergraduates receive scholarship aid.**

- **UAF’s budget is spent in direct support of its mission to integrate teaching, research, and public service; these top categories of spending account for 67% of expenditures.**

- **Natural Inspiring.**