

**COMMITTEE RECOMMENDATION FOR
College of Rural & Community Development
Tribal Management/Governance**

STRENGTHS:

- Centrality to UAF Mission, especially in its commitment to Indigenous programs and Alaska Native education
- Provides job-related skills and knowledge needed for positions within tribal and local governments and other organizations in rural Alaska.
- Cost Effectiveness: Number of FTEs is low compared to enrollment and the program successfully leverages external funding.
- Faculty are recognized as leaders in the field and asked to participate in applied, community-led research as well as to provide presentations regularly at statewide organizations
- The program provides pathways from Occupational Endorsements to Certificates to Associate degrees to Bachelor's degrees.

WEAKNESSES:

- Limited Fund 1 support from UAF leads to fewer courses offered and increased reliance on external funding.
- University reporting and tracking mechanisms do not adequately capture the accomplishments and impact of Tribal Management.

OPPORTUNITIES:

- Strong community partnerships and external support. Connections with community and tribal organizations lead to increased student enrollment and graduation rates.
- The AAS has been renamed Tribal Governance to reflect the focus on leadership and policy.
- Connections with other UAF units such as One Health, International Arctic Research Center, and School of Management.

THREATS:

- Reduced funding from the State
- There are other institutions developing programs in Tribal Governance, which will lead to increased competition for students.

CENTRALITY TO MISSION:

UAF's Strategic Planning Goals for 2019-2025 includes "Solidify our global leadership in Alaska Native and Indigenous programs." The Tribal Management academic program is essential to building and enhancing leadership in Alaska Native academic programs, workforce, and governance.

INDICATORS OF QUALITY:

- The program's faculty are seen as experts throughout the State, as well as nationally and internationally.
- According to the dean, the program has "overwhelming support from both urban and rural communities across Alaska."

COST-EFFECTIVENESS:**Majors**

Detail	FY16	FY17	FY18	FY19	FY20
AAS Tribal Management	37	38	38	40	35
CT2 Tribal Management	27	36	29	40	36

Degrees

Detail	FY16	FY17	FY18	FY19	FY20
AAS Tribal Management	5	8	8	5	6
CT2 Tribal Management	4	10	5	8	6

Tribal Governance AAS

RECOMMENDATION:	ADDITIONAL COMMENTS:	DATE FOR FOLLOW-UP:
Continuation: 7 votes		
Abstain: 1 vote		

Tribal Management Certificate

RECOMMENDATION:	ADDITIONAL COMMENTS:	DATE FOR FOLLOW-UP:
Continuation: 7 votes		
Abstain: 1 vote		